

**COLUMBIA COUNTY, FLORIDA
BOARD OF COUNTY COMMISSIONERS**

**RFQ 2022-Z
Construction Management at Risk
Wastewater Treatment Plant
North Florida Mega Industrial Park**

The Board of County Commissioners (County) will receive sealed proposals in the office of Commissioners, 135 NE Hernando Avenue, Suite 203, Lake City, FL 32055, until 2:00 PM local time on **July 12, 2022** for the following:

RFQ 2022-Z CMAR for WWTP at NFMIP

To be eligible for consideration, all proposers must be registered in the State of Florida to practice their profession at the time of proposal. Proposers without a complete proposal described will be considered improper. The solicitation information is available online only at: <https://www.columbiacountyfla.com/PurchasingBids.asp>

REQUEST FOR QUALIFICATIONS RFQ 2022-Z

CONSTRUCTION MANAGER AT RISK FOR THE NORTH FLORIDA MEGA INDUSTRIAL PARK WASTEWATER TREATMENT PLANT

Requirements for submission and the selection criteria may be obtained on the Columbia County website at <https://www.columbiacountyfla.com/PurchasingBids.asp>

Proposers must submit one (1) original responses marked “Original”, three (3) copies marked “Copy” and one (1) flash drive in a sealed envelope clearly marked on the outside with the Proposer’s name and **"Sealed Proposal for RFQ 2022-Z Construction Manager at Risk for the North Florida Mega Industrial Park Wastewater Treatment Plant"**, addressed and delivered to:

**Columbia County Board of County Commissioners
Purchasing Office
135 NE Hernando Ave, Suite 203
Lake City, FL 32055**

All proposals must be received by the County Purchasing Office before 2:00 P.M. on July 12, 2022. Any proposals received after this date and time will be automatically rejected. Materials may be delivered by Certified Mail, Return Receipt Requested, hand-delivered or couriered. Faxed or e-mailed proposals will be automatically rejected. Hand delivered Proposals may request a receipt. If sent by mail or by courier, the above-mentioned envelope shall be enclosed in another envelope addressed to the entity and address stated above. Proposers should be aware that certain "express mail" services will not guarantee specific time delivery to Lake City. It is the sole responsibility of each Proposer to ensure their proposal is received in a timely fashion.

ADDITIONAL TERMS AND CONDITIONS – The County reserves the right to reject proposals containing any additional terms or conditions not specifically requested in the solicitation.

WITHDRAWAL OR MODIFICATION - Proposals may be withdrawn or modified in writing prior to the proposal submission deadline. Proposals that are resubmitted or modified must be sealed and submitted to the Purchasing Department prior to the proposal submission deadline. The County reserves the right to require proper identification of any party making such a request. No proposal may be withdrawn subsequent to bid opening.

PROPOSAL ADDENDA - All changes in connection with this proposal will be issued by the County in the form of a written addendum. Signed acknowledgment of receipt of each addendum shall be submitted with the proposal response.

CONDITIONAL PROPOSALS – Columbia County reserves the right to reject proposals containing any additional terms and conditions not specifically requested in the proposal solicitation.

PUBLIC ENTITY CRIMES - A person or affiliate who has been placed on the convicted vendor list following a conviction for a public entity crime may not submit a bid on a contract to provide any goods or services to a public entity, may not submit a bid on a contract with a public entity for the construction or repair of a public building or public work as a contractor, supplier, subcontractor, or consultant under a contract with any public entity and may not transact business with any public entity in excess of the threshold amount provided in Florida Statutes, Section 287.017, for Category Two for a period of thirty-six (36) months from the date of being placed on the convicted vendor list.

AWARD – This proposal may be awarded as best serves the interest of Columbia County. All awards made as a result of this proposal shall conform to all applicable ordinances of the County.

RESERVATION – The County reserves the right to accept any proposal which in its opinion best serves the interest of the County, and/or to reject any or all proposals, or to waive technicalities or informalities in proposals received.

CONFLICT OF INTEREST – The award hereunder is subject to provisions of Florida Statutes. All respondents must disclose with their proposal the name of any officer, director or agent who is also an employee of Columbia County. Further, all respondents must disclose the name of any Columbia County employee who owns, directly or indirectly, any interest in respondent's firm or any of its branches.

Questions regarding the specifications should be directed to the following email address:
bccpurchasing@columbiacountyfla.com

Project Description

Columbia County has been awarded a \$10,200,000 grant from FDEO in addition to county funds to build a wastewater treatment plant (WWTP) that will serve the North Central Florida Rural Area of Opportunity's 500-acre Catalyst Site, the North Florida Mega Industrial Park and economic development target area in eastern Columbia County, including the Lake City Gateway Airport and Florida Gateway College. The WWTP should start treating 500,000 gallons of water per day and increase in capacity in 250,000 gallon increments to meet the demands of new industry. The WWTP will be connected to the existing wastewater collections system owned by the City of Lake City and the City will divert flow of their collections system to the new WWTP to create additional treatment capacity for economic development projects outside of the North Florida Mega Industrial Park, allowing the facility to be operational and functional from the day of completion and enabling existing business to expand. The North Florida Mega Industrial Park (NFMIP) is a public/private partnership project owned by Weyerhaeuser. Weyerhaeuser has identified a potential 20-acre site within the North Florida Mega Industrial Park and will provide the land for the WWTP based upon the design of the plant.

Columbia County is looking for a Construction Manager at Risk (CMAR) to build a field-erected wastewater package treatment plant with a permitted effluent disposal system. The location selected for the WWTP is a 20-acre undeveloped site approximately 0.5 miles from US Highway 90. The project design has already been completed. The CMAR will work with the County and the Engineer to successfully complete the project. The CMAR may also be engaged to perform additional construction services for future expansion of utilities within the NFMIP at the request of the County.

Scope of Services

The Work of this Project generally includes, but is not limited to, construction of a four-stage, 0.5-million-gallon-per-day (MGD) annual average daily flow (AADF) Wastewater Treatment Plant consisting of the items below. The County seeks to construct the plant 535 days (455 days to startup and an additional 90 days for close out). In addition to the overall project schedule, the CMAR shall coordinate with the County to ensure all construction activities and schedules comply with the County's grant requirements.

- 1) New influent pump station with master manhole.
- 2) Headworks (rotary drum screen and shaftless screw conveyor).
- 3) Four-stage field-erected package treatment plant (including equalization basin and digester basin) with addition of pumps, airlifts, positive displacement blowers, and diffusers.
- 4) Sludge-loading pump station.
- 5) Leachate storage tanks and pump stations with positive displacement blowers and truck loading pumps.
- 6) Chlorine contact basin with transfer pump station.
- 7) Chemical feed and storage facilities with analyzer facility.
- 8) Plant drain pump station with collection system.
- 9) Electrical motor control center (MCC) and administration buildings.
- 10) Effluent storage pond.
- 11) Access road with utilities.

- 12) Associated sitework, civil, grading, plant roadway, drainage, stormwater pond, sprayfield, gates, fencing, and other miscellaneous structures.
- 13) Associated yard piping, meters, valves, backflow preventers, samplers, and other appurtenances.
- 14) Associated electrical and instrumentation including backup generator and fuel storage tank.

The design documents by Jones Edmunds and Associates, Inc. listed as Bid No. 2022-01 (Wastewater Treatment Facility at NFMIP) may be viewed on line at:

<https://www.columbiacountyfla.com/PurchasingBids.asp>

RFQ Schedule

RFQ Released	June 21, 2022
RFQ Questions due	July 6, 2022
SUBMITTALS DUE	July 12, 2022
Evaluation meeting	July 20, 2022
Presentations (if required)	Between July 25 th – August 5 th , 2022
Commission Approval	August 18, 2022

Guaranteed Maximum Price (GMP)

After selection, the CMAR shall submit the Guaranteed Maximum Price after reviewing the drawings and specifications for the project. The Estimate will be a summary of general conditions, general requirements, insurances, bonds, fees, costs of the work and actual subcontractor proposals tabulated with detailed scope completeness and accuracy, along with assumptions and qualifications. The GMP will be negotiated with the County.

Value Analysis and Constructability

After selection, CMAR will submit a detailed list of value engineering options, complete with estimated costs and schedule impacts. CMAR shall also provide the County with continual input addressing constructability, availability of materials and qualified trades for specialized systems, comparative cost/benefit analyses for various building systems, construction means and methods and budget/schedule impact.

Subcontractor Bid Package & Procurement

CMAR will develop comprehensive and competitively bid packages for each construction trade during the GMP subcontractor bidding. The County Purchasing Division shall approve the process used by the CMAR for noticing, accepting and awarding sub- contracts for each of the trades. CMAR shall select at least three (3) qualified subcontractor bidders; shall diligently work to include local area businesses; identify long-lead delivery materials and equipment; work with the County to identify qualified vendors and complete subcontractor and vendor negotiations after GMP approval and the construction services agreement is finalized.

Proposal Instructions

Letters shall be signed by an authorized representative of the firm. All information requested must be submitted. Failure to submit all information may result in a lower evaluation of the proposal. Packets which are substantially incomplete or lack key information may be rejected by Columbia County at its discretion. The selection of the short listed firms will be based on the information provided in the submittal.

Information submitted with your packet should include documentation to demonstrate your firm's qualifications and abilities to provide the scope of services. The submittal should include sufficient information to present a clear understanding of similar past projects, especially in Florida, staff experience and abilities, and any other additional, pertinent details to describe the team's capabilities.

A committee will review the information submitted and short list the firms. Additional information or interviews may be requested of a short list of firms. Once all review is complete, the short-listed firms will be ranked by the selection committee with the top ranked firm being scheduled for negotiations.

All prospective submitters are hereby cautioned not to contact any Board Member or any member of the Selection Committee after submittals are opened nor attempt to persuade or promote through other channels until notification that the Selection Committee has arrived at a recommendation of the most qualified firms. Until notification is received, all contacts shall be channeled through the Columbia County Manager. Failure to comply with these procedures will be cause for disqualification of the firm's submittal.

Request for Information

Any request for clarification or additional information deemed necessary by any respondent to present a proper proposal shall be emailed to bccpurchasing@columbiacountyfla.com. Any such request must be received ten (10) calendar days prior to bid opening to allow sufficient time to prepare and disseminate a written response. All valid requests will receive a written response in the form of an addendum addressed to all prospective respondents.

Submittals

Format - The RFQ response format provided by the County is the only acceptable format on which a contractor may return his/her proposal. All information must be legible. Each proposal must be signed by a person authorized to represent and bind the firm and all required information must be provided. Each respondent may submit only one proposal.

One (1) original, three (3) copies, and a searchable PDF shall be submitted to the County at the time and location listed on page 1. The proposal shall be concise with information below clearly presented in the following sections.

- A. **Letter of Interest** – Please submit on your firm's letterhead a letter of interest introducing your company and their capabilities. Provide company's contact information and the contact information of the proposed construction project manager. **The letter of interest shall be signed by a corporate official and be no longer than 1 page.**

- B. **Wastewater Treatment Plant Experience** – Provide a summary of the company’s demonstrated ability to complete the work associated with the assignment. Include a description and background summary of the company. Include corporate qualifications, company stability (years in business), and technical capabilities to fulfill all services required to successfully accomplish the work. **This section shall be limited to 2 pages.**
- C. **Project Team Experience** – Clearly outline the proposed project team organization. Provide an organizational chart that illustrates the team structure and identifies up to 5 key/lead team members. Provide information documenting that the proposed project team has the availability to complete this project within the project schedule. Demonstrate that the key/lead team members have the qualifications necessary to complete the work associated with this contract by providing resumes containing sufficient information to evaluate the ability and experience of each key/lead team member. Resumes should describe the role, responsibilities, qualifications, and licensure (if applicable) of key/lead team members on the project team. Discuss each key/lead team member’s background and experience to demonstrate the ability to successfully perform the work associated with this contract. **This section shall be limited to 7 pages.**
- D. **Relevant Projects** – Provide descriptive summaries for five (5) similar projects completed in the past ten (10) years. List the proposed project team members on the relevant projects, construction costs, and construction completion dates. Indicate if the project was grant funded. Indicate the procurement method used for the construction contract (i.e. design-bid build, design-build, construction manager at risk, other). A minimum of three (3) of the listed projects shall have been delivered using the CMAR method. Include owner contact information for each relevant project listed, including project title, client name and location, client’s contact name, address, telephone number and e-mail address. All contact information must be current as of the submittal date. **This section shall be limited to 5 pages.**
- E. **Project Approach** – Provide a project approach that identifies the overall process the CMAR will use in implementing this project, any innovative cost saving ideas, how the CMAR will manage schedule and budget and the QA process that will be implemented for this project. Discuss the CMAR’s approach to implementing alternative/collaborative delivery projects. Discuss the CMAR’s approach to completing the project within the grant funding timelines. **This section shall be limited to 4 pages.**
- F. **Local sub-contractor utilization** – Provide information on your firm’s approach to utilizing local sub-contractors to complete wastewater plant projects. **This section shall be limited to 1 page.**
- G. **Information on Litigation** – Provide information on the nature and magnitude of any litigation or proceeding where the court or administrative agency has ruled against you or your company or anyone in your company, in any matter within the last 5 years related to you or your company’s constructing activities. Similar information shall be provided for any current or pending litigation or proceeding.

- H. **License and Certifications** – Provide the firm’s State of Florida Certificate of Authorization to perform engineering and the firm’s State of Florida business license.
- I. **Public Entity Crimes Form**
- J. **Conflict of Interest Disclosure Form**
- K. **Drug-Free Workplace Certification Form**

Evaluation Criteria

Members of the Selection Committee will review and rate each proposal based on the following criteria.

- Company/Wastewater Treatment Plant Experience – 15 points
- Project Team Experience – 25 points
- Relevant Projects – 25 points
- Project Approach – 30 points
- Local sub-contractor utilization – 5 points

Total Available Points – 100 points.

Once each member has rated proposals received, the Selection Committee will develop a composite ranking, indicating the collective ranking of the proposals in descending order. Firms may be required to enter into discussions or make a presentation to Selection Committee. If presentations are required, the firms will be ranked in numerical order, by the Selection Committee.

After approval of the ranking of firms by the Board of County Commissioners, the County will negotiate with the most qualified firm for the professional services required for this project. If unable to negotiate a firm rate with the number one ranked firm, the County will then begin negotiations with the second ranked firm and so on, until an agreement is reached.

Conditional Proposals/Exceptions

Respondents taking exception to any part of the solicitation shall indicate such exceptions in the written submittal. Failures to indicate any exception will be interpreted as the respondent’s intent to fully comply with the requirements as written. Conditional responses, unless specifically allowed, shall be subject to rejection.

Award

The County reserves the right to accept any bid which in its opinion best serves the interest of the County. The County also reserves the right to reject any and all bids or any part thereof and to waive technicalities or informalities deemed minor in nature.

Negotiation of Contract

If deemed in the best interest of the County, the County may, either before or after receipt of bids, select one or more persons or companies or negotiate a contract for the proposed work. The decision of the County as to the firm or firms with whom the County will negotiate will be final. During the negotiations, the right is also reserved to change the specifications as the County may at that time determine to be in the best interest of the County.

Such addenda as may be required due to changed conditions or to clarify the specifications will be mailed or delivered prior to the date and time set for the advertised opening and shall become a part of the RFQ.

Expenses Incurred in Proposal Preparation

The County accepts no responsibility for any expense incurred by the respondent in the preparation and presentation of proposals. Such expenses shall be borne exclusively by the respondent. This RFQ does not commit the County to award a contract.

Terms and Conditions of Contract

A template of the Contract is included with this RFQ document.

SWORN STATEMENT PURSUANT TO SECTION 287.133 (3) (a),
FLORIDA STATUTES, ON PUBLIC ENTITY CRIMES

THIS FORM MUST BE SIGNED AND SWORN TO IN THE PRESENCE OF A
NOTARY PUBLIC OR OTHER OFFICIAL AUTHORIZED TO ADMINISTER OATHS.

1. This sworn statement is submitted to COLUMBIA COUNTY, FLORIDA

by: _____
(print individual's name and title)

for: _____
(print name of entity submitting sworn statement)

whose business address is: _____ and

{if applicable) its Federal Employer Identification Number (FEIN) is: _____

{If the entity has no FEIN, include the Social Security Number of the individual
signing this sworn statement: _____.)

2. I understand that a "public entity crime" as defined in Paragraph 287.133(1)(g), Florida Statutes, means a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity or with an agency or political subdivision of any other state or of the United States, including but not limited to, any bid or contract for goods or services to be provided to any public entity or an agency or political subdivision of any other state or of the United States and involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy, or material misrepresentations.

3. I understand that "convicted" or "conviction" as defined in Paragraph 287.133(1)(b), Florida Statutes, means a finding of guilt or a conviction of a public entity crime, with or without an adjudication of guilt, in any federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, as a result of a jury verdict, non-jury trial, or entry of a plea of guilty or nolo contendere.

4. I understand that an "affiliate" as defined in Paragraph 287.133(1)(a), Florida Statutes, means:

A. A predecessor or successor of a person convicted of a public entity crime; or

B. An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate. The ownership by one person of shares constituting a controlling interest in another person, or a pooling of equipment

or income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly enters into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months shall be considered an affiliate.

5. I understand that a "person" as defined in Paragraph 287.133(1)(e), Florida Statutes, means any natural person or entity organized under the laws of any state or of the United States with the legal power to enter into a binding contract and which bids or applies to bid on contracts for the provision of goods or services let by a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in management of an entity.
6. Based on information and belief, the statement which I have marked below is true in relation to the entity submitting this sworn statement. {Indicate which statement applies.)

Neither the entity submitting this sworn statement, nor any of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, nor any affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989.

The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989.

The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989. However, there has been a subsequent proceeding before Hearing Officer of the State of Florida, Division of Administrative Hearings and the final Order entered by the Hearing Officer determined that it was not in the public interest to place the entity submitting this sworn statement on the convicted vendor list (attach a copy of the final order).

I UNDERSTAND THAT THE SUBMISSION OF THIS FORM TO THE CONTRACTING OFFICER FOR THE PUBLIC ENTITY IDENTIFIED IN PARAGRAPH 1 ABOVE IS FOR THAT PUBLIC ENTITY ONLY AND THAT THIS FORM IS VALID THROUGH DECEMBER 31 OF THE CALENDAR YEAR IN WHICH IT IS FILED. I ALSO UNDERSTAND THAT I AM REQUIRED TO INFORM THE PUBLIC ENTITY PRIOR TO ENTERING INTO A CONTRACT IN EXCESS OF THE THRESHOLD AMOUNT PROVIDED IN SECTION 287.017, FLORIDA STATUTES FOR CATEGORY TWO OF ANY CHANGE IN THE INFORMATION CONTAINED IN THIS FORM.

Signature

Sworn to and subscribed before this _____ day of _____, 2017.

Personally known _____ OR produced identification _____

Type of Identification: _____ My Commission Expires: _____

Notary Public - State of Florida
SEAL OR STAMP

COLUMBIA COUNTY
BOARD OF COUNTY COMMISSIONERS
RFQ No. 2022-Z

CONFLICT OF INTEREST DISCLOSURE FORM

For purposes of determining any possible conflict of interest, all RFQ responders/proposers must disclose if any Columbia County Board of County Commissioner's employee(s), elected official(s), or any of its agencies is also an owner, corporate officer, agent, employee, etc., of their business.

Indicate either "yes" (a county employee, elected official or agent is associated with your business), or "no". If yes, give person(s) name(s) and position(s) with your business.

YES _____ NO _____

Name(s) Position(s)

Firm Name: _____

By (Printed): _____

By (Signature): _____

Title: _____

Address: _____

Phone Number: _____

RFQ No. 2022-Z
DRUG-FREE WORKPLACE CERTIFICATION

THE BELOW SIGNED proposer CERTIFIES that it has implemented a drug-free workplace program. In order to have a drug-free workplace program, a business shall:

1. Publish a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance is prohibited in the workplace and specifying the actions that will be taken against employees for violation of such prohibition.
2. Inform employees about the dangers of drug abuse in the workplace, the business's policy of maintaining a drug-free workplace, any available drug counseling, rehabilitation and employee assistance programs, and the penalties that may be imposed upon employees for drug abuse violations.
3. Give each employee engaged in providing the commodities or contractual services that are under quote a copy of the statement specified in subsection 1.
4. In the statement specified in subsection 1, notify the employees that, as a condition of working on the commodities or contractual services that are under quote, the employee will abide by the terms of the statement and will notify the employer of, or plea of guilty or nolo contendere to, any violation of Chapter 893 or of any controlled substance law of the United States or any state, for a violation occurring in the workplace no later than five (5) days after such conviction.
5. Impose a sanction on, or require the satisfactory participation in, drug abuse assistance or rehabilitation program if such is available in employee's community, by an employee who is convicted.
6. Make a good faith effort to continue to maintain a drug-free workplace through implementation of this section.

As the person authorized to sign this statement, I certify that this firm complies fully with the above requirements.

Date: _____

Signature: _____

Company: _____

Name: _____

Address: _____

Title: _____

Phone Number: _____



Columbia County
Board of County Commissioners

**CONSTRUCTION PROJECT AGREEMENT
BETWEEN OWNER AND CONSTRUCTION MANAGER**

PROJECT NO:

PROJECT NAME AND LOCATION:

CONSTRUCTION MANAGER:

ARCHITECT-ENGINEER:

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**CONSTRUCTION PROJECT AGREEMENT
BETWEEN OWNER AND CONSTRUCTION MANAGER**

THIS AGREEMENT made this _____ day of _____ in the year _____ by and between Columbia County, Florida Board of County Commissioners, hereinafter called the Owner, and _____

hereinafter called the **Construction Manager**.

FEDERAL TAX I.D. NUMBER:

**ARTICLE 1
THE CONSTRUCTION TEAM AND EXTENT OF AGREEMENT**

The Construction Manager accepts the relationship of trust and confidence established with the Owner by this Agreement, covenants with the Owner to furnish its best skill and judgment and to cooperate with the Architect-Engineer in furthering the interests of the Owner, and agrees to furnish efficient business administration and superintendence and use its best efforts to complete the Project in the best and soundest way and in the most expeditious and economical manner consistent with the interest of the Owner.

1.1 The Construction Team - The Construction Manager, the Owner and the Architect-Engineer, called the "Construction Team", shall work jointly during design and through final construction completion and shall be available thereafter should additional services be required. The Architect-Engineer will provide leadership during the Preconstruction Phase with support from the Construction Manager and the Construction Manager shall provide leadership to the Construction Team on all matters relating to construction.

The specific representatives of the Construction Team are shown in Exhibit A attached.

1.2 Extent of Agreement - This Agreement is for the completion of "Project _____" entered into between the Owner and the Construction Manager, and supersedes any prior negotiations, representations or agreements. When drawings, specifications and other descriptive documents defining the work to be included under a construction authorization are substantially complete, they shall be identified in the construction authorization issued by the Project Director. When drawings, specifications and other descriptive documents defining the work to be included in the guaranteed maximum price (GMP) are sufficiently complete, an Amendment to the Agreement shall be signed by the Owner and Construction Manager, acknowledging the final GMP amount and the drawings, specifications and other descriptive documents upon which the GMP is based. To expedite the preparation of this GMP Amendment by the Owner, the Construction Manager shall obtain three (3) sets of signed, sealed and dated drawings, specifications and other documents upon which the GMP is based from the Architect- Engineer, shall acknowledge on the face of each document of each set that it is the set upon which the Construction Manager based the GMP and shall send one set of the documents to the Owner's Contracts Administrator along with their GMP proposal, while keeping one set and returning one set to the Architect-Engineer. The GMP Proposal shall include the following sections:

<i>Section One:</i>	<i>Summary of Work</i>
<i>Section Two:</i>	<i>GMP Price Summary – To include Construction Authorization & Tax Savings</i>
<i>Section Three:</i>	<i>Scope Clarifications and Assumptions</i>
<i>Section Four:</i>	<i>Detailed Estimate</i>
<i>Section Five:</i>	<i>Bid Tabulations and Recommendations</i>
<i>Section Six:</i>	<i>Preliminary Construction Schedule</i>
<i>Section Seven:</i>	<i>Contract Documents – Drawing List and Specification List</i>

This Agreement shall not be superseded by any provisions of the documents for construction and may be amended only by written instrument signed by both Owner and Construction Manager.

1.3 Definitions:

Architect-Engineer -

Construction Authorization – The term Construction Authorization shall mean a written work order based on a defined scope of work excluding Construction Managers fees as specified in Article 8, prepared by the Project Director and

issued to the Construction Manager. Construction Authorizations shall be used prior to the date of the GMP Amendment and all work performed pursuant to Construction Authorizations shall be included in the GMP.

Construction Manager—
_____The Construction Manager, responsible for the Project, shall be the single point of interface for all trade bidders and contractors for the duration of the Project. For the purposes hereunder, the Construction Manager (including its employees, contractors, subcontractors, etc.) is an independent contractor, and is not and shall not by its performance hereunder be deemed or construed under any circumstance to be, an employee, agent, representative, or servant of the Owner or the State of Florida.

Estimate - The Construction Manager's latest estimate of probable project construction cost.

Owner – Columbia County, Florida Board of County Commissioners, acting through those persons designated by the Board to act in its behalf, as Owner’s Representative. The funds with which the compensation for work performed in connection with the Project will be paid are under the control of the Board, based on approval of each payment by Owner’s Representative. All duties of Owner hereinafter shall be performed by Owner’s Representative.

Owner's Representatives - The Project Director and their superiors or designees.

Permitting Authority - The local authority with jurisdiction over the area in which the project is located.

Project - The Project is the total and sum of all work to be performed by Construction Manager and its subcontractors under this Agreement. The Project consists of all permitting, construction services and work, and code inspection necessary to fully complete _____, as contemplated in the Owner’s Construction Budget identified in Exhibit B.

Project Director - The person designated by the Owner to provide direct interface with the Construction Manager with respect to the Owner's responsibilities. (See Exhibit A)

1.4 Owner's Construction Budget: Owner's funds budgeted and requested for construction of the Project. The Owner's Construction Budget is _____ identified in Exhibit B, including all Construction Manager fees, costs of the work and the Owner's and Construction Manager's construction and interface contingencies as defined in Articles 8 and 9. This acknowledgement of the Owner's budgeted funds is not to be construed as the Construction Manager's Guaranteed Maximum Price. A Guaranteed Maximum Price will be identified by separate documentation as outlined in Article 7.

ARTICLE 2 CONSTRUCTION MANAGER'S SCOPE OF WORK

Construction Manager is responsible for fully and satisfactorily completing the Project, which shall include, but is not limited to, those services described or specified herein. The services described or specified shall not be deemed to constitute an exhaustive specification with the intended purpose or effect of excluding services or responsibilities not specifically mentioned. The Owner and Construction Manager acknowledge and agree that the Owner is contracting with the Construction Manager to perform or cause to be performed all work and services necessary to complete the Project.

2.1 PROJECT MANAGEMENT INFORMATION SYSTEM (PMIS)

2.1.1 General:

- (1) Commencing immediately after contract award, the Construction Manager shall implement and shall utilize throughout the life of this Agreement all subsystems of the Project Management Information System hereinafter referred to as PMIS.
- (2) The reports, documents, and data to be provided shall represent an accurate assessment of the current status of the Project and of the work remaining to be accomplished and it shall provide a sound basis for identifying variances and problems and for making management decisions. It shall be prepared and furnished to the Owner and the Architect-Engineer monthly and shall accompany each pay request; alternatively, the Construction Manager may, and is encouraged by the Owner, to provide the Construction Team with secure Internet access to a maintained construction industry database project management software program, or provide the same through any other suitable and acceptable electronic or digital format.

- (3) If requested by the Project Director, the Construction Manager shall conduct a comprehensive workshop in Lake City for participants designated by the Project Director and additional seminars as required to provide instruction. This workshop and the seminars shall facilitate each participant's and the Owner's representatives' use and understanding of PMIS; shall support, in-part, the function of organizing in concert with the Architect- Engineer for the design and construction of the Project; and shall establish, with the full concurrence of the Owner and the Architect-Engineer, procedures for accomplishing the management control aspect of the Project.
- (4) The PMIS shall be described in terms of the following major subsystems:
 - (a) Narrative Reporting, on a monthly basis,
 - (b) Schedule Control, on a monthly basis,
 - (c) Cost Control, and estimating,
 - (d) Project Accounting,
 - (e) Accounting and Payment, and
 - (f) Action Reports.

2.1.2 NARRATIVE REPORTING SUBSYSTEM

- (1) The Construction Manager shall prepare written reports as described hereunder. No other PMIS narrative reports shall be required. Any paper reports shall be in 8 1/2" X 11" format.
- (2) The Narrative Reporting Subsystem shall include the following reports:
 - (a) A Monthly Executive Summary which provides an overview of current issues and pending decisions, future developments and expected achievements, and any problems or delays, including code violations found by Permitting Authority.
 - (b) A Monthly Cost Narrative describing the current construction cost estimate status of the Project.
 - (c) A Monthly Scheduling Narrative summarizing the current status of the overall project schedule. This report shall include an analysis of the various project schedules, a description of the critical path, and other analyses as necessary to compare planned performance with actual performance.
 - (d) A Monthly Accounting Narrative describing the current cost and payment status of the entire project. This report shall relate current encumbrances and expenditures to the budget allocations.
 - (e) A Monthly Construction Progress Report during the construction phase summarizing the work of the various subcontractors. This report shall include information from the weekly job site meetings as applicable such as general conditions, long lead supplies, current deliveries, safety and labor relations programs permits, construction problems and recommendations, and plans for the succeeding month.
 - (f) A Daily Construction Diary during the construction phase describing events and conditions on the site.
 - (g) A monthly Minority Business Enterprise report during the construction phase summarizing the participation of certified minority subcontractors/material suppliers for the current month, and project to date. The report shall include the names, addresses, and dollar amount of each certified MBE participant.
 - (h) A Contractor's Minority Business Enterprises Status Report of Partial Payment form is attached to this Agreement as Exhibit I and is to be completed and submitted with each payrequest.
 - (i) Construction Manager shall implement a direct tax savings purchase plan approved by the Department of Revenue that, upon acceptance, will be part of the Construction Manager's services.
- (3) The reports outlined in subsection (2)(a) through (e) above shall be bound with applicable computer reports and submitted monthly during design and construction phases and shall be current through the end of the preceding month. Copies shall be transmitted to the Owner and the Architect-Engineer and others designated by the Project Director with the monthly pay requisition.

Additional copies of the report outlined in subsection (2)(a) shall be bound separately and distributed monthly as directed by the Project Director.

- (4) The report outlined in subsection (2)(f) above shall be maintained at the site available to the Owner and Architect-Engineer. A copy, bound, of the complete diary shall be submitted to the Owner at the conclusion of the project.

2.1.3 Scheduled Control Subsystem

- (1) Master Project Schedule - Upon award of this Agreement, the Construction Team, shall submit a master project schedule covering the planning and design approvals, construction and Owner occupancy of the Project. This schedule will serve as the framework for the subsequent development of all detailed schedules. The master project schedule shall be produced and updated monthly throughout the project.
- (2) Construction Schedule And Requirements For Overtime Work For Projects With Construction Costs In Excess of \$ _____ Within thirty (30) days after the date of the Owner's issuance of a Notice to Proceed, the Construction Manager shall prepare and submit to the Architect-Engineer a construction schedule in quadruplicate graphically depicting the activities contemplated to occur as a necessary incident to performance of the work required to complete the project, showing the sequence in which the Construction Manager proposes for each such activity to occur and duration (dates of commencement and completion, respectively) of each such activity. An example of an acceptable form of such a construction schedule is contained in Appendix I of the Corps of Engineers' Regulation ER 1-1-11 entitled "Network Analysis System", a copy of which is available to the Construction Manager from the Architect-Engineer, upon request. Another form of construction schedule which provides the same kind of information and employs the same basic principles as illustrated in Appendix I of the Corps of Engineers' Regulation ER 1-1-11 will be acceptable to the Owner if used by the Construction Manager; provided, however, that the Architect-Engineer shall determine whether the construction schedule developed and submitted by the Construction Manager meets the requirements stated above and such determination shall be binding on the Construction Manager. Failure of the Construction Manager to develop and submit a construction schedule as aforesaid shall be sufficient grounds for the Architect-Engineer to find the Construction Manager in substantial default and certify to the Owner that sufficient cause exists to terminate the Agreement or to withhold any payment.

Following development and submittal of the construction schedule as aforesaid, the Construction Manager shall, at the end of each calendar month occurring thereafter during the period of time required to finally complete the subject project, or at such earlier intervals as circumstances may require, update and/or revise the construction schedule to show the actual progress of the work performed and the occurrence of all events which have affected the progress of performance of the work already performed or will affect the progress of the performance of the work yet to be performed in contrast with the planned progress of performance of such work, as depicted on the original construction schedule and all updates and/or revisions thereto as reflected in the updated and/or revised construction schedule last submitted prior to submittal of each such monthly update and revision. Each such update and/or revision to the construction schedule shall be submitted to the Architect-Engineer in duplicate. Failure of the Construction Manager to update, revise, and submit the construction schedule as aforesaid shall be sufficient grounds for the Architect-Engineer to find the Construction Manager in substantial default and certify to the Owner that sufficient cause exists to terminate the Agreement or to withhold payment to the Construction Manager until a schedule or schedule update acceptable to the Architect-Engineer is submitted.

- (3) The Construction Manager shall prepare and incorporate into the schedule data base, at the required intervals, the following schedules:
 - (a) Pre-Bid Schedules (Subnetworks) - The Construction Manager shall prepare a construction schedule for work encompassed in each bid package. The schedule shall be sufficiently detailed as to be suitable for inclusion in the bid package as a framework for contract completion by the successful bidder. It shall show the interrelationships between the work of the successful bidder and that of other subcontractors, and shall establish milestones keyed to the overall master schedule.
 - (b) Subcontractor Construction Schedules (Subnetworks) - Upon the award of each sub-contract, the Construction Manager shall jointly with the subcontractor, develop a schedule which is more detailed than the pre-bid schedule included in the specifications, taking into account the work schedule of the other subcontractors. The construction schedule shall include as many activities as necessary to make the schedule an effective tool for construction planning and for monitoring the performance of the subcontractor. The construction schedule shall also show pertinent activities for material purchase orders, manpower supply, shop drawing schedules and material delivery schedules.
 - (c) Occupancy Schedule - The Construction Manager shall jointly develop with the Architect-Engineer and Owner a detailed plan, inclusive of punch lists pursuant to Section 255.077, Florida Statutes, final inspections, maintenance training and turn-over procedures, to be used for ensuring accomplishment of a smooth and phased transition from construction to Owner occupancy. The Occupancy Schedule shall be produced and updated monthly from its inception through final Owner occupancy.

2.1.4 Cost Control Subsystem - The operation of this subsystem shall provide sufficient timely data and detail to permit the Construction Team to control and adjust the project requirements, needs, materials, equipment and systems by building and site elements so that construction will be completed at a cost which, together with all other project costs, will not

exceed the maximum total project budget. Requirements of this subsystem include the following submissions at the following phases of the project:

Estimates

- (a) At Completion of Design Development Phase for Each Item or Bid Package.
- (b) At Completion of 100% Construction Documents Phase for Each Item or Bid Package.
- (c) At establishment of the Guaranteed Maximum Price.
- (d) Construction Documents Estimates - Prior to the bid of each bid package, when the working drawings and specifications are complete, the Construction Manager shall prepare and submit a cost estimate on the basis of a quantitative material take-off with current local cost for each bid group by subcontract package.

2.1.5 Project Accounting Subsystem - The operation of this subsystem shall enable the Construction Team to plan effectively and to monitor and control the funds available for the project, cash flow, costs, change orders, payments, and other major financial factors by comparison of budget, estimate, total commitment, amounts invoiced, and amounts payable. This subsystem will be produced and updated monthly and includes the following reports which together will serve as a basic accounting tool and an audit trail. The Construction Manager will retain all project files in a manner consistent with proper accounting procedures that would be sufficient for an audit by the Owner for a period of 5 years after final completion of the project. This report will also provide for accounting by building and site element.

- (a) Costs Status Report presenting the budget, estimate, and base commitment (awarded contracts and purchase orders) for any given contract or budget line item. It shall show approved change orders for each contract which when added to the base commitment will become the total commitment. Pending change orders will also be shown to produce the total estimated probable cost to complete the work.
- (b) A Payment Status Report showing the value in place (both current and cumulative), the amount invoiced (both current and cumulative), the retained, the amount payable (both current and cumulative), and the balance remaining. A summary of this report shall accompany each pay request.
- (c) A Detailed Status Report showing the complete activity history of each item in the project accounting structure. It shall include the budget, estimate and base commitment figures for each contract. It shall give the change order history including change order numbers, description, proposed and approved dates, and the proposed and approved dollar amounts. It shall also show all pending or rejected change orders.
- (d) A Cash Flow Spreadsheet showing the projected accumulation of cash payments against the project. Cash flow projections shall be generated for anticipated monthly payments as well as cumulative payments.
- (e) A Detailed Schedule of Values shall be maintained as necessary to supplement the operation of the project accounting subsystem. The detailed schedule of values will be used to provide construction cost accountability for general conditions work, on-site reimbursable expenses, and costs requiring accounting needs.

2.2 PROJECT MANUAL

- (1) Upon award of contract the Construction Manager shall develop a draft comprehensive Project Manual describing the services set forth in this Agreement. This shall provide a plan for the control, direction, coordination and evaluation of work performed throughout the project organization including identification of Key personnel, responsibilities of Construction Manager, Owner and Architect-Engineer; work flow diagrams; and strategy for bidding the work. The Project Manual shall be updated as necessary throughout the design, construction and Owner occupancy phases. Five copies of the Project Manual and any updates shall be submitted to the Owner and Architect-Engineer. In developing the Project Manual, the Construction Manager shall coordinate with the Owner and the Architect-Engineer.
- (2) Contents of Project Manual - The Project Manual shall describe in detail the procedures for executing the work and the organizations participating. The Project Manual shall include as a minimum the following sections:
 - (a) Project Definition - The known characteristics of the project or subprojects shall be described in general terms which will provide the participants a basic understanding of the project or sub-projects.
 - (b) Project Goals - The schedule, budget, physical, technical and other objectives for the project shall be defined.
 - (c) Project Strategy - A narrative description of the project delivery methods shall be utilized to accomplish the

project goals.

- (d) Project Work Plan - A matrix displays of the program of work to be performed by the Construction Manager, the Architect-Engineer and the Owner during each phase of the project.
- (e) Project Organization - A summary organization chart showing the interrelationships between the Owner, the Construction Manager and the Architect-Engineer, and other supporting organizations and permitting review agencies. Detailed charts, one each for the Construction Manager, the Architect-Engineer, the Client Agency and Owner showing organizational elements participating in the project shall be included.
- (f) Responsibility Performance Chart - A detailed chart showing the specific responsibilities and interrelationships of the Owner, the Architect-Engineer, and Construction Manager. The Responsibility Performance Chart shall indicate major responsibility, and minor responsibility, for each specific task required to deliver the project. The Construction Manager shall develop a similar chart for the personnel within their organization who are assigned to the project, and also for the personnel of the Owner and the Architect-Engineer from data supplied by each.
- (g) Flow Diagrams - These charts shall display the flow of information and the decision process for the review and approval of shop drawings and submittals, progress and change orders.
- (h) Written Procedures - The Construction Manager will provide written procedures for communications and coordination required between Construction Team members throughout the project. Procedures shall cover such items as correspondence, minutes, reports, inspections, team meetings, technical reviews, design reviews, and other necessary communications.

2.3 DESIGN REVIEW AND RECOMMENDATIONS

- (1) Review and Recommendations and Warranty. - The Construction Manager shall be thoroughly familiar with the evolving architectural, civil, mechanical, plumbing, electrical, and structural plans and specifications and shall follow the development of design from preliminaries through working drawings. The Construction Manager shall make recommendations with respect to the selection of systems and materials, and cost reducing alternatives including assistance to the Architect-Engineer, and Owner in evaluating alternative comparisons versus long term cost effects. The evaluation shall speak to the benefits of the speed of erection and early completion of the project. The Construction Manager shall furnish pertinent information as to the availability of materials and labor that will be required and shall submit to the Owner, Permitting Authority and Architect-Engineer such comments as may be appropriate concerning construction feasibility and practicality. Any apparent defects in the design, drawings and specifications or other documents shall be called to the Project Director's and the Architect-Engineer's attention. The Construction Manager shall prepare an estimate of the construction cost utilizing the unit quantity survey method.
- (2) Review Reports and Warranty - Within 45 days after receiving the Construction Documents for each phase of the project, the Construction Manager shall perform a specific review focused upon factors of a nature encompassed in Paragraph (1) above and on factors set out in Paragraph (5). Promptly after completion of the review, the Construction Manager shall submit to the Project Director and Permitting Authority, with copies to the Architect-Engineer, a written report covering suggestions or recommendations previously submitted, additional suggestions or recommendations as may be deemed appropriate, and all actions taken by the Architect-Engineer with respect to same, any comments deemed appropriate with respect to separating the work into separate contracts, alternative materials, and all comments called for under Article 2.3(5).

AT COMPLETION OF THE CONSTRUCTION MANAGER'S REVIEW OF THE PLANS AND SPECIFICATIONS, EXCEPT ONLY AS TO SPECIFIC MATTERS AS MAY BE IDENTIFIED BY APPROPRIATE COMMENTS PURSUANT TO THIS SECTION, THE CONSTRUCTION MANAGER SHALL WARRANT, WITHOUT ASSUMING ANY ARCHITECTURAL OR ENGINEERING RESPONSIBILITY, THAT THE PLANS AND SPECIFICATIONS ARE CONSISTENT, PRACTICAL, FEASIBLE AND CONSTRUCTIBLE. CONSTRUCTION MANAGER SHALL WARRANT THAT THE WORK DESCRIBED IN THE PLANS AND SPECIFICATIONS FOR THE VARIOUS BIDDING PACKAGES IS CONSTRUCTIBLE WITHIN THE SCHEDULED CONSTRUCTION TIME.

DISCLAIMER OF WARRANTY: - THE OWNER DISCLAIMS ANY WARRANTY THAT THE PLANS AND SPECIFICATIONS FOR THE PROJECT ARE ACCURATE, PRACTICAL, CONSISTENT OR CONSTRUCTIBLE.

- (3) Long Lead Procurements - The Construction Manager shall review the design for the purpose of identifying long lead procurement items (machinery, equipment, materials and supplies). When each item is identified, the Construction Manager shall notify the subcontractors, the Project Director and the Architect-Engineer of the

required procurement and schedule. Such information shall be included in the bid documents and made a part of all affected sub-contracts. As soon as the Architect-Engineer has completed drawings and technical specifications and the Construction Manager has obtained permitting approval, the Construction Manager shall prepare invitations for bids. The Construction Manager shall keep informed of the progress of the respective subcontractors or suppliers, manufacturing or fabricating such items and advise the Project Director, Owner and Architect-Engineer of any problems or prospective delay in delivery.

- (4) Separate Contracts Planning - The Construction Manager shall review the design with the Architect-Engineer and make recommendations to the Owner and to the Architect-Engineer with respect to dividing the work in such manner as will permit the Construction Manager to take bids and award separate construction sub-contracts on the current schedule while the design is being completed. The Construction Manager shall take into consideration such factors as natural and practical lines of severability, sequencing effectiveness, access and availability constraints, total time for completion, construction market conditions, availability of labor and materials, community relations and any other factors pertinent to saving time and cost by overlapping design and construction that are authorized by the Owner.
- (5) Interfacing
 - (a) The Construction Manager shall take such measures as are appropriate to provide that all construction requirements will be covered in the separate subcontracts for procurement of long lead items, the separate construction subcontracts and the general conditions items performed without duplication or overlap, sequenced to maintain completion of all work on schedule. Particular attention shall be given to provide that each bid package clearly identifies the work included in that particular separate subcontract, its schedule for start and completion and its relationship to other separate Construction Managers.
 - (b) Without assuming any Design responsibilities of the Architect-Engineer, the Construction Manager shall include in the reports required under Article 2.3(2) comments on overlap with any other separate subcontracts, omissions, lack of correlation between drawings, and any other deficiencies noted, in order that the Project Director and Architect-Engineer may arrange for necessary corrections.
- (6) Job-Site Facilities - The Construction Manager shall arrange for all job-site facilities necessary to enable the Construction Manager and the Owner's representatives and the Architect-Engineer to perform their respective duties in the management, inspection, and supervision of construction.

Tangible personal property, otherwise referred to as Job-Site facilities, include but are not limited to such things as trailers, toilets, computers and any other equipment necessary to carry on the project. The method of acquiring such job-site facilities which are planned to become the property of the owner at the conclusion of the project shall be evaluated based on cost over the life of the project. Owning versus leasing shall be considered by the Construction Manager obtaining at least two (2) proposals for leasing and at least two (2) proposals for purchasing and then analyzing which is least expensive over the usage life of the item. The Construction Manager shall present the evaluation with recommendation to the Owner for approval.

When the Construction Manager wishes to supply Job-Site Facilities from their own equipment pool, they shall first evaluate buy versus lease as discussed in the paragraph above. If leasing is found to be the least expensive approach, then such Job-Site Facilities may be leased from their own equipment pool at a price not greater than the lowest of the three (3) lease proposals obtained.

For all such facilities purchased which may become the property of the Owner at the conclusion of the project, the Construction Manager shall maintain ownership responsibilities of such facilities until the project conclusion. Reimbursement for cost of such equipment will be made at the conclusion of the project at the documented purchase price. At that time, the Construction Manager shall provide the owner with a complete inventory for each unit of equipment. The inventory shall describe the equipment and identify the purchase price, serial number, model number and condition. Where said equipment has a title, said title shall be properly transferred to the Owner or to the Owner's designee.

The Construction Manager is responsible for proper care and maintenance of all equipment while in his control. At the time of transfer to the owner, the owner may refuse acceptance of the equipment if the owner determines in its sole discretion that the equipment has not been properly cared for by the Construction Manager or that such acquisition would not otherwise be in the best interest of the Owner. In such event, the Construction Manager will be reimbursed for such item in accordance with Article 9.2(4) hereof.

- (7) Weather Protection - The Construction Manager shall ascertain what temporary enclosures, if any, of building areas should be provided for and may be provided as a practical matter, in order to assure orderly progress of the work in periods when extreme weather conditions are likely to be experienced. The Construction Manager shall submit to the Construction Team its recommendations as to needed requirements of this nature and as to the

contract or contracts in which they should be included.

(8) Market Analysis and Stimulation of Bidder Interest

- (a) The Construction Manager shall monitor conditions in the construction market to identify factors that will or may affect costs and time for completing the project; shall make analysis as necessary to (1) determine and report on availability of labor, material, equipment, potential bidders, and possible impact of any shortages or surpluses of labor or material, and (2) in light of such determinations, make recommendations as may be appropriate with respect to long lead procurement, separation of construction into bid packages, sequencing of work, use of alternative materials, equipment or methods, other economics in design or construction, and other matters that will promote cost savings and completion within the scheduled time.
- (b) Within 30 days after receiving Notice to Proceed, the Construction Manager shall submit a written "Construction Market Analysis and Prospective Bidders Report" setting out recommendations and providing information as to prospective bidders. As various bid packages are prepared for bidding, the Construction Manager shall submit to the Project Director and the Architect-Engineer a list of potential bidders. The Construction Manager shall be responsible to stimulate bidder interest in the local market place, specifically Columbia County, and identify and encourage bidding competition.
- (c) The Construction Manager shall carry out an active program of stimulating interest of qualified Construction Managers in bidding on the work and of familiarizing those bidders with the requirements of this project.

2.4 CONSTRUCTION PHASE

- (1) Construction Manager's Staff - The Construction Manager shall maintain sufficient off-site support staff, and competent full time staff at the Project site authorized to act on behalf of the Construction Manager to coordinate, inspect and provide general direction of the work and progress of the subcontractors and shall provide no less than those personnel during the respective phases of construction that are set forth in Exhibit "D" to this agreement. The Construction Manager shall not change any of those persons named in "D" unless mutually agreed to by the Owner and Construction Manager. In such case, the Owner shall have the right of approval of the qualifications of replacement personnel. Such approval will not be unreasonably withheld.
- (2) Lines of Authority - The Construction Manager shall establish and maintain lines of authority for their personnel, and shall provide this definition to the Owner and all other affected parties such as the code inspectors of the Permitting Authority, the sub-contractors, the Architect-Engineer and the Owner's representatives, to provide general direction of the work and progress of the various phases and subcontractors. The Owner and Architect-Engineer may attend meetings between the Construction Manager and their subcontractors, however, such attendance shall not diminish either the authority or responsibility of the Construction Manager to administer the subcontractor.
- (3) Schedule and Project Manual Provisions - The Construction Manager shall provide subcontractors and the Owner, its representatives and the Architect-Engineer with copies of the Project Manual (total number of copies not to exceed 10) developed and updated as required by Article 2.2 expanded for the Construction Phase employing their respective milestones, beginning and finishing dates, their respective responsibilities for performance and the relationships of their work with respect to subcontractors and suppliers. The Construction Manager shall also continue to provide current scheduling information and provide direction and coordination regarding milestones, beginning and finishing dates, responsibilities for performance and the relationships of the work to the work of their subcontractors and suppliers to enable them to perform their respective tasks so that the development of construction progresses in a smooth and efficient manner in conformance with the overall project schedule. The schedule shall include all phases of the construction work, material supplies, long lead procurement, approval of shop drawings, change orders in progress, schedules for change orders, and performance testing requirements. They shall advise the Owner, its representatives and the Architect-Engineer of their required participation in any meeting or inspection giving each at least one week notice unless such notice is made impossible by conditions beyond their control. They shall hold job-site meetings at least once each month with the Construction Team and at least once each week with the subcontractors and the Architect- Engineer's Field Representative, or more frequently as required by work progress, to review progress, discuss problems and their solutions and coordinate future work with all subcontractors.
- (4) Advertisement and Competitive Bidding Procedures
 - (a) During the Project, without assuming responsibilities of the Architect-Engineer, the Construction Manager shall be responsible for complying with the advertising and competitive bidding procedures applicable to public construction projects, including but not limited to, invitations for bids, or requests for proposal when applicable, for all procurements of long lead items, materials and services, and for Subcontractor contracts.

Accordingly, such solicitations shall be prepared and completed in accordance with the following guidelines:

1. For contracts exceeding or projected to exceed \$1,000 but not \$35,000, a Contract may be executed with the firm whose proposal the Construction Manager determines best meets the needs of the Project. The Construction Manager shall first obtain a minimum of two (2) verbal quotations, whenever practical. Should verbal quotations be received, name and address of the company and amount quoted shall be a part of the written documentation. If at least two quotations are not received, a statement or why they were not received must be shown. Quotations shall be confirmed by written proposals of the firms defining the scope and quality of work to be provided.

These quotations shall be entered on a bid tabulation sheet and a copy of such tabulation sent to the Owner, Architect-Engineer and to each firm. The successful quotation shall be confirmed by written contract or purchase order to the low bid firm defining the scope and quality of work to be provided. The Construction Manager shall engage the firm which submits the lowest verbal quotation.

2. For contracts exceeding or projected to exceed \$35,000 but not \$200,000, the Construction Manager may execute a contract with the firm whose proposal, in the Construction Manager's best judgement, best meets the needs of the Project. The Construction Manager shall first request at least three (3) firms to submit sealed written proposals based on a written drawings and/or specification. The written proposals shall all be opened publicly at the location, date and time named by the Construction Manager in the request for proposal. A tabulation of the results shall be furnished to the Owner, Architect-Engineer and to each firm. The Construction Manager shall engage the firm who is qualified and submits the lowest responsive proposal.

3. For contracts exceeding or projected to exceed \$200,000 but not \$500,000, the Construction Manager shall publicly advertise the work in a newspaper of general circulation in the county where the project is located at least 21 calendar days prior to the established bid opening date. Work may not be divided for the purpose of evading these requirements. These proposals shall be based on approved plans and specifications. Bids shall be received and opened publicly at the location, date and time established in the bid advertisement. If the location, date, or time of the bid opening changes, written notice of the change must be given, as soon as practicable after the change is made, to all persons who are registered to receive any addenda to the plans and specifications. The Construction Manager shall engage the firm who is pre-qualified and submits the lowest responsive proposal.

In the event of a valid emergency (such as an immediate danger to the public, an immediate danger of loss of public or private property, or an interruption in the delivery of an essential government service) the Construction Manager may request a waiver from these requirements from the Owner, to be approved or denied at its sole discretion.

4. For contracts exceeding or projected to exceed \$500,000, the Construction Manager shall publicly advertise the work in a newspaper of general circulation in the county where the Project is located at least 30 calendar days prior to the established bid opening and at least 5 days prior to any scheduled pre-bid conference. Work may not be divided for the purpose of evading these requirements. These proposals shall be based on approved plans and specifications. Bids shall be received and opened publicly at the location, date and time established in the bid advertisement. If the location, date, or time of the bid opening changes, written notice of the change must be given, as soon as practicable after the change is made, to all persons who are registered to receive any addenda to the plans and specifications. The Construction Manager shall engage the firm who is pre-qualified and submits the lowest responsive proposal.

In the event of a valid emergency (such as an immediate danger to the public, an immediate danger of loss of public or private property, or an interruption in the delivery of an essential government service) the Construction Manager may request a waiver from these requirements from the Owner, to be approved or denied at its sole discretion.

5. Individual purchases of materials or rentals or leases of equipment amounting to less than \$1,000.00 each may be made without bids or quotes when reasonably necessary to expedite work on the project, however, the Construction Manager shall not divide or separate a procurement in order to avoid the requirements set forth above.
6. Site utilities may be acquired at market rates from the entity(ies) providing such in the franchise area.
7. It must be expressly noted in all advertisements and solicitations that all submitted quotations or bid

proposals are made to the Construction Manager and that the Owner is not a party. Nothing in the bid documents, either express or implied, enjoins the Owner as a party to the receipt, review, or award of the bids received by the Construction Manager. Award of each subcontract shall be based solely on the best interests of the Project as determined by the Construction Manager.

8. As part of such preparation, the Construction Manager shall review the specifications and drawings prepared by the Architect-Engineer. Ambiguities, conflicts or lack of clarity of language, use of illegally restrictive requirements, and any other defects in the specifications or in the drawings noted by the Construction Manager shall be brought to the attention of the Project Director and Architect-Engineer in written form.
- (b) There are two steps in qualifying to perform construction of State projects: Prequalification to submit a bid and Prequalification for award of the contract. Prequalification to submit a bid. Each potential bidder on contracts exceeding \$200,000, whose field or area is governed by Chapter 399, 455, 489 or 633, Florida Statutes, for licensure will be prequalified by the Construction Manager to participate in the bid process for a specific field or area of construction based on the bidder's area of license or certification. Contractors not governed by the requirements of Chapter 399, 455, 489, or 633, F.S., are not required to be prequalified under this section. The following information is acceptable:
1. Current State Contractor license certification or registration as required under Florida Statutes.
 2. Current Corporate Charter registration, if the potential bidder is a Florida corporation or authority to transact business if the potential bidder is a non-Florida corporation, as maybe required by Florida law.

For projects that require a contractor with specific expertise and experience, the Construction Manager may establish additional prequalification requirements relating to demonstrated performance of similar work of similar size and complexity and the possession or availability of facilities or equipment needed for performance of the work in addition to prequalification requirements in accordance with conditions that will be established in the bidding documents.

In each instance where the bid documents set forth certain additional prequalification requirements each potential bidder shall submit these prequalification data to the Construction Manager as provided in the bid documents. The conditions may include a deadline date for submittal of additional prequalification data, which date will be earlier than the deadline for submission of bids. Bids are to be accepted only from those potential bidders who have prequalified in accordance with this section and the terms of the bidding documents.

Any bidder that has submitted a bid on a contract exceeding \$200,000 must satisfy the following requirements as judged by the Construction Manager in order to be eligible for award of the contract:

1. Satisfactory compliance with bid prequalification criteria, if applicable.
2. On projects where the bid exceeds \$100,000 the bidder must provide with the bid, a good faith deposit in the amount of 5% of the bid by way of a bid bond from a surety insurer authorized to do business in this State as surety or a certified check accompanying the bid, such requirement may be satisfied by the bidder depositing in lieu of such certified check, a cashier's check, treasurer's check or bank draft of any national or state bank.
3. On projects where the bid exceeds \$100,000, unless such requirement has been waived by the Owner, the bidder must provide with the bid or within two working days of being notified as the low responsive, qualified bidder, evidence of ability to provide the necessary performance and payment bonds for the project by providing a letter of intent to provide a 100% performance bond and a 100% labor and material payment bond from a surety company authorized to do business in the State of Florida, and meeting the financial and performance rating required by the bidding documents. For contract amounts not exceeding \$500,000, the provisions of Section 287.0935, F.S., shall govern.
4. The bidder must provide at any time prior to the Construction Manager's execution of the contract, evidence of insurance in effect, equal to or exceeding the limits required by the bidding documents.
5. On contracts exceeding \$200,000 the bidder must provide, if requested by the Owner, a list of projects and their status for a period of thirty-six months prior to solicitation and a copy of the contractor's current financial statement to the Construction Manager. The Contractor's financial condition must demonstrate that adequate liquid assets and equipment are available to properly perform this project as follows: The value of liquid assets must be no less than one-twentieth of the amount of the base bid.

Liquid assets shall include cash, stocks, bonds, pre-paid expenses and receivables, but shall not include the value of equipment are available to properly perform this project as follows: The value of liquid assets must be no less than one-twentieth of the amount of the base bid. Liquid assets shall include cash, stocks, bonds, pre-paid expenses and receivables, but shall not include the value of equipment.

6. Unless waived by the Construction Manager for good cause, on contracts exceeding \$200,000, the contractor must agree to establish or have an active office, or an ongoing project, which office or project is located within 300 road miles of the project site. Good cause shall be the bidder's refusal to establish a project office with qualified management personnel at or within 300 miles of the project site or a finding by the agency that a bidder's office within 300 miles of the project site is not in fact an active office staffed with qualified management staff.

On contracts exceeding \$500,000, the bidder must agree to perform no less than 15% of the project management and construction work utilizing its own employees. The bidder must have successfully completed no less than two projects of similar size and complexity within the last three years.

The firm determined by the Construction Manager to have submitted the low, responsive bid must complete and submit the above required qualification data where applicable within seven working days after being notified as the low responsive bidder. The Construction Manager will evaluate all data submitted within fourteen days of receipt and determine whether the firm is a qualified bidder. Should the bidder be judged unqualified, its bid will be rejected and the bidder submitting the next low responsive bid will be given seven working days to submit its qualification data.

- (c) For each separate construction contract exceeding \$65,000, the Construction Manager shall, unless waived by Owner, conduct a pre-bid conference with prospective bidders, the Architect-Engineer and Project Director. In the event questions are raised which require an interpretation of the bidding documents or otherwise indicate a need for clarification or correction of the invitation, the Construction Manager shall transmit these to the Architect-Engineer and upon receiving clarification or correction in writing shall prepare an addendum to the bidding document, and issue same to all of the prospective bidders.
- (d) For all contracts exceeding \$65,000, the Construction Manager shall establish a pre-qualification procedure for applicable subcontract trades.
- (e) All contracts, except where competitive bidding is waived, will be publicly bid in accordance with the provisions in the project specifications bidding documents. Award of contract will be made to the responsive bidder, determined to be qualified in accordance with the provisions herein and meeting the requirements of the bidding documents, that submits the lowest valid bid for the work.

The lowest bid will be the bid from the responsive bidder that has submitted the lowest price for the base bid or the base bid plus the additive alternates or less the deductive alternates chosen by the Construction Manager to be included in or excluded from the proposed contract, taken in numerical order listed in the bid documents. The order of the alternates may be selected by the Construction Manager in any sequence so long as such acceptance out of order does not alter the designation of the lowbidder.

On contracts whose bidding documents provide for evaluation of the bids based on first cost and life cycle cost and performance criteria, the lowest bid will be the bid by the firm whose bid products are determined to yield the lowest total cost in accordance with the criteria set forth in the bidding documents.

- (f) The Construction Manager shall reserve the right to reject any or all bids or portions thereof under any of the following circumstances:
 1. When the bidding process, including the procedure followed by the agency, involves a material conflict with a rule or statutory or case law;
 2. When the Construction Manager has evidence to indicate that collusion exists among the bidders;
 3. When the base bid or the base bid minus all deductive alternates exceeds the funds available for construction;
 4. When the Construction Manager has evidence to indicate the bidder is not in a position to satisfactorily perform the contract;
 5. When the Construction Manager has evidence to indicate the bidder has interest in more than one

proposal for the same work;

6. When the Construction Manager finds the unit price provided with a bid proposal is not approximately the same as the unit cost for the same work provided as a lump sum for a specified quantity in the base bid, or alternate;
 7. When the Construction Manager determines that the bid is not valid according to the bid specifications;
 8. When the Construction Manager determines that a conflict of interest exists.
 9. When the Construction Manager determines that a bid is unreasonably low (at least 20% below the next lowest bid), where requiring the contractor to perform the contract at the stated price would likely result in unacceptable quality of performance or abandonment of the project. When the Construction Manager suspects that the apparent low responsive bid is unreasonably low, the Construction Manager shall advise the bidder of why the bid is suspected of being unreasonably low and require the bidder to reconsider the bid. In response, the bidder, upon reconsideration, within 10 working days, (or longer if the parties agree), from the date the bidder received the Construction Manager's request for reconsideration, shall inform the Construction Manager of its position on whether the bid is unreasonably low and furnish the Construction Manager all relevant information including the documents that pertain to the reconsideration. The bidder shall demonstrate to the Construction Manager that its position is correct, whether the decision was affirmative or negative. If the Construction ultimately concludes that the bid is unreasonably low, the Construction Manager shall give notice of intention to reject the bid. If the bidder fails to furnish evidence in support of the bid, the Construction Manager may presume that the bid is unreasonably low.
- (5) Bonds - In accordance with the provisions of Section 255.05, Florida Statutes, the Construction Manager shall provide to the Owner, on forms furnished by the Owner, a 100% Performance Bond and a 100% Labor and Material Payment Bond each in an amount not less than the total construction cost as defined in Article 9 and inclusive of the Construction Manager's fees.

To be acceptable to the Columbia County as Surety for Performance Bonds and Labor and Material Payment Bonds, a Surety Company shall comply with the following provisions:

1. The Surety Company shall have a currently valid Certificate of Authority, issued by the State of Florida, Department of Financial Services, Office of Insurance Regulation, authorizing it to write surety bonds in the State of Florida.
2. The Surety Company shall have currently valid Certificate of Authority issued by the United States Department of Treasury under Sections 9304 to 9308 of Title 31 of the United States Code.
3. The Surety Company shall be in full compliance with the provisions of the Florida Insurance Code.
4. The Surety Company shall have at least twice the minimum surplus and capital required by the Florida Insurance Code at the time the invitation to bid is issued.
5. If the Contract Award Amount exceeds \$500,000, the Surety Company shall also comply with the following provisions:
 - A. The Surety Company shall have at least the following minimum ratings in the latest issue of Best's Key Rating Guide.

CONTRACT AMOUNT			POLICYHOLDER'S RATING	REQUIRED FINANCIAL RATING
\$ 500,000	TO	1,000,000	A-	CLASS I
1,000,000	TO	2,000,000	A-	CLASS II
2,000,000	TO	5,000,000	A-	CLASS III
5,000,000	TO	10,000,000	A-	CLASS IV
10,000,000	TO	25,000,000	A-	CLASS V
25,000,000	TO	50,000,000	A-	CLASS VI
50,000,000	TO	100,000,000	A-	CLASS VII
50,000,000	TO	100,000,000	A-	CLASS VII

- B. The Surety Company shall not expose itself to any loss on any one risk in an amount exceeding ten (10) percent of its surplus to policyholders, provided:

- (a) Any risk or portion of any risk being reinsured shall be deducted in determining the limitation of the risk as prescribed in this section. These minimum requirements shall apply to the reinsuring carrier providing authorization or approval by the State of Florida, Department of Financial Services, Office of Insurance Regulation to do business in this state have been met.
 - (b) In the case of the surety insurance company, in addition to the deduction for reinsurance, the amount assumed by any co-surety, the value of any security deposited, pledged or held subject to the consent of the surety and for the protection of the surety shall be deducted.
- (6) Quality Control - The Construction Manager shall develop and maintain a program, acceptable to the Owner and Architect-Engineer, to assure quality control of the construction. They shall supervise the work of all subcontractors providing instructions to each when their work does not conform to the requirements of the plans and specifications and shall continue to exert their influence and control over each subcontractor to ensure that corrections are made in a timely manner so as to not affect the efficient progress of the work. Should disagreement occur between the Construction Manager, the Owner or the Architect-Engineer over acceptability of work and conformance with the requirements of the specifications and plans, the Owner shall be the final judge of performance and acceptability.
- (7) Subcontractor Interfacing - The Construction Manager shall be the single point of interface with all subcontractors for the Owner and all of its agents and representatives including the Architect-Engineer. The Construction Manager shall negotiate all change orders, field orders and request for proposals, with all affected subcontractors and shall review the costs of those proposals and advise the Owner and Architect-Engineer of their validity and reasonableness, acting in the Owner's best interest prior to requesting approval of each change order from the Owner. Before any work is begun on any change order, a written authorization from the Owner must be issued. However, when health and safety are threatened, the Construction Manager shall act immediately to remove the threat to health and safety. They shall also carefully review all shop drawings and then forward the same to the Architect-Engineer for review and actions. The Architect-Engineer will transmit them back to the Construction Manager who will then issue the shop drawings to the affected subcontractor for fabrication or revision. The Construction Manager shall maintain a suspense control system to promote expeditious handling. They shall request the Architect-Engineer to make interpretations of the drawings or specifications requested by the subcontractors and shall maintain a suspense control system to promote timely response. The Construction Manager shall advise the Project Director and Architect-Engineer when timely response is not occurring on any of the above.
- (8) Permits - The Construction Manager shall secure all necessary building permits from the Permitting Authority and all necessary utility connection permits, the cost of which will be considered a direct cost item.
- (9) Job Site Requirements
 - (a) The Construction Manager shall provide for each of the following activities as a part of the Construction Phase fee:
 1. Maintain a log of daily activities, including manpower records, weather, delays, major decisions, etc.
 2. Maintain a roster of companies on the project with names and telephone numbers of keypersonnel.
 3. Establish and enforce job rules governing parking, clean-up, use of facilities and worker discipline.
 4. Provide labor relations management for a harmonious, productive project.
 5. Provide a safety program for the project to meet OSHA requirements. Monitor for subcontractor compliance without relieving them of responsibilities to perform work in accordance with the best acceptable practice.
 6. Provide a quality control program as developed under Article 2.4(6) hereinabove.
 7. Miscellaneous office supplies that support the construction efforts which are used by their own forces.
 8. Travel to and from the home office to the project site and Tallahassee as the project requires.
 - (b) The Construction Manager shall provide personnel and equipment or shall arrange for separate subcontracts to provide each of the following as a direct cost item:
 1. Schedule the services of independent testing laboratories and provide the necessary testing of materials

to ensure conformance to contract requirements.

2. The printing and distribution of all required bidding documents and shop drawings, including the sets required by the Permitting Authority's inspectors.

(10) Job Site Administration - The Construction Manager shall provide as part of their construction phase fee, job site administrative functions during construction to assure proper documentation, including but not limited to such things as the following:

- (a) Job Meetings - Hold weekly progress and coordination meetings to provide for an easy flowing project. Implement procedures and assure timely submittals, expedite processing approvals and return of shop drawings, samples, etc. Coordinate and expedite critical ordering including direct tax saving purchases and delivery of materials, work sequences, inspection and testing, labor allocation, etc. Review and coordinate each subcontractor's work. Review and implement revisions to the Schedule. Monitor and promote safety requirements. In addition, regular project status meetings will be held between the Architect-Engineer, Owner and Construction Manager either biweekly or monthly, whichever is designated by the Project Director.

Use the job site meeting as a tool for preplanning of work and enforcing schedules and for establishing procedures, responsibilities, and identification of authority for all to clearly understand.

Identify party or parties responsible for follow up on any problems, delay items or questions and record course for solution. Revisit each pending item at each subsequent meeting until resolution is achieved. Require all present to make any problems or delaying event known to those present for appropriate attention and resolution.

- (b) Shop Drawing Submittals/Approvals - Provide staff to check shop drawings and to implement procedures for submittal and transmittal to the Architect-Engineer of such drawings for action, and closely monitor their submittal and approval process.
- (c) Material and Equipment Expediting - Provide staff to closely monitor material and equipment deliveries, critically important checking and follow-up procedures on supplier commitments of all subcontractors.
- (d) Payments to subcontractors - Develop and implement a procedure for review, processing, and payment of applications by subcontractors for progress and final payments.
- (e) Document Interpretation - Refer all questions for interpretation of the documents prepared by the Architect-Engineer to the Architect-Engineer.
- (f) Reports and Project Site Documents - Record the progress of the project. Submit written progress reports to the Owner and the Architect-Engineer including information on the subcontractor's work, and the percentage of completion. Keep a daily log available to the Owner, the Architect-Engineer and the Permitting Authority inspectors.
- (g) Subcontractor's Progress - Prepare periodic punch lists for subcontractor's work including unsatisfactory or incomplete items and schedules for their completion.
- (h) Substantial Completion - Ascertain when the work or designated portions thereof are ready for the Architect-Engineer's substantial completion inspection. From the Architect-Engineer's list of incomplete or unsatisfactory items, prepare a schedule for their completion indicating completion dates for the Owner's review. If the Construction Manager wishes the Architect-Engineer to conduct a pre-substantial completion inspection in conjunction with its own forces, the Architect-Engineer will prepare the pre-substantial punch list from which the Construction Manager will develop a completion schedule. The Architect-Engineer will issue a certificate of substantial completion when the work on the pre-substantial punch list has been accomplished (See Exhibit E).
- (i) Final Completion - Monitor the Subcontractor's performance on the completion of the project and provide notice to the Owner and Architect-Engineer that the work is ready for final inspection. Secure and transmit to the Owner, through the Architect-Engineer, all required guarantees, affidavits, releases, bonds and waivers, manuals, record drawings, and maintenance books including the Final Completion form shown in Exhibit F.
- (j) Start-Up - With the Owner's personnel, direct the checkout of utilities, operations, systems and equipment for readiness and assist in their initial start-up and testing by the trade Construction Managers.

- (k) Record Drawings - During the progress of the work, the Construction Manager shall require the plumbing, air conditioning, heating, ventilating, elevator, and electrical subcontractors to record on their field sets of drawings the exact locations, as installed, of all conduit, pipe and duct lines whether concealed or exposed which were not installed exactly as shown on the contract drawings. The Construction Manager shall also record all drawing revisions that have been authorized by change order that effect wall or partition locations, door and window locations and other template changes. The exact routing of conduit runs shall be shown on these drawings.

Each drawing shall be noted "As Built" and shall bear the date and name of the subcontractors that performed the work. Where the work was installed exactly as shown on the contract drawings the sheets shall not be disturbed except as noted above.

The Construction Manager shall review the completed As-Built drawings and ascertain that all data furnished on the drawings are accurate and truly represent the work as actually installed. When manholes, boxes, underground conduits, plumbing, hot or chilled water lines, inverts, etc. are involved as part of the work, the Construction Manager shall furnish true elevations and locations, all properly referenced by using the original bench mark used for the institution or for this project

- (11) Administrative Records - The Construction Manager will maintain at the job site, unless agreed to otherwise by the Project Director, on a current basis, files and records such as, but not limited to the following:

- Contracts or Purchase Orders
- Shop Drawing Submittal/Approval Logs
- Equipment Purchase/Delivery Logs-
- Contract Drawings and Specifications with Addenda
- Warranties and Guarantees
- Cost Accounting Records:
 - Sales Tax Recovery Status Report
 - Labor Costs
 - Material Costs
- Subcontractor Payment Exception Report
- Equipment Costs
- Cost Proposal Requests
- Payment Request Records
- Meeting Minutes
- Cost-Estimates
- Bulletin Quotations
- Lab Test Reports
- Insurance Certificates and Bonds
- Contract Changes
- Purchase Orders
- Material Purchase Delivery Logs
- Technical Standards
- Design Handbooks
- As-Built" Marked Prints
- Operating & Maintenance Instruction
- Daily Progress Reports
- Monthly Progress Reports
- Correspondence Files
- Transmittal Records
- Inspection Reports
- Bid/Award Information
- Bid Analysis and Negotiations
- Punch Lists
- PMIS Schedule and Updates
- Suspense (Tickler) Files of Outstanding Requirements
- Project Manual

The project records shall be available at all times to the Owner and Architect-Engineer for reference or review.

- (12) Owner Occupancy - The Construction Manager shall provide services during the design and construction phases, which will provide a smooth and successful Owner occupancy of the project. Construction Manager shall provide consultation and project management to facilitate Owner occupancy and provide transitional services to get the work, as completed by the Construction Manager "on line" in such conditions as will satisfy Owner operational requirements.

Construction Manager shall conduct their preliminary punch list inspection and coordinate the completion of all punch list work to be done with Owner occupancy requirements in mind.

Construction Manager shall catalog operational and maintenance requirements of equipment to be operated by maintenance personnel and convey these to the Owner in such a manner as to promote their usability. They shall provide operational training, in equipment use, for building operators.

Construction Manager shall secure required guarantees and warranties, assemble and deliver same to the Owner in a manner that will facilitate their maximum enforcement and assure their meaningful implementation.

Construction Manager shall continuously review "As-Built" Drawings and mark up progress prints to provide as much accuracy as possible.

The Owner will not occupy or take control of the Project until the above items discussed in this paragraph have been completed and the "Substantial Completion", "Start-Up", "Record Drawing", and "Warranty" requirements specified in paragraphs 2.4(10) h, 2.4(10) j, 2.4(10) k, and 2.4(13) have been completed to the Owner's satisfaction excluding the requirements for a warranty inspection nine (9) months after Owner Occupancy.

- (13) Warranty - Where any Work is performed by the Construction Manager's own forces or by subcontractors under contract with the Construction Manager, the Construction Manager shall warrant that all materials and equipment included in such Work will be new except where indicated otherwise in Contract Documents, and that such Work will be of good quality, free from improper workmanship and defective materials and in conformance with the Drawings and specifications. With respect to the same Work, the Construction Manager further agrees to correct all work found by the Owner to be defective in material and workmanship or not in conformance with the Drawings and Specifications for a period of one (1) year from the Date of Substantial Completion or for such longer periods of time as may be set forth with respect to specific warranties contained in the trade sections of the Specifications. The Construction Manager shall collect and deliver to the Owner any specific written warranties given by others as required by the Contract Documents. Also, the Construction Manager shall conduct, jointly with the Owner and the Architect-Engineer, a warranty inspection nine (9) months after the date of Owner Occupancy.

2.5 DIRECT PURCHASE MATERIALS

When requested by the Owner, the Construction Manager shall implement a direct tax savings purchase plan approved by the Department of Revenue that, upon acceptance, will be part of the Construction Manager's services as outlined below:

- (1) The Owner may elect to purchase materials and equipment included in any Trade Contractor's bid for a portion of the work directly from the supplier of such materials or equipment in order to achieve sales tax savings. Such materials and equipment are referred to herein as "Direct Purchase Materials". At the time the Construction Manager will provide the Owner with the bid tabulation analysis as required by Article 2.4 of this Agreement (which bids shall include the cost of all potential Direct Purchase Materials, freight charges F.O.B. project site, and sales taxes applicable thereto), the Construction Manager shall submit to the Owner a list, prepared by applicable Trade Contractors, of materials and equipment appropriate for consideration by the Owner as Direct Purchase Materials.
- (2) If Owner elects to purchase any Direct Purchase Materials, it shall so notify the Construction Manager and the Construction Manager shall thereafter promptly furnish to the Owner, at least seven (7) days prior to the date such Direct Purchase Materials must be ordered, a purchase order request reflecting the approved Direct Purchase Materials, together with acceptable evidence that the Construction Manager competitively bid the Trade Contracts in accordance with Article 2.4 of this Agreement which includes the Direct Purchase Materials. Acceptable evidence means, at a minimum, that the Construction Manager performed all advertising required by Article 2.4 of this Agreement, utilized pre-qualification criteria approved by the Owner and obtained written, sealed quotes from at least three (3) bidders for the applicable Trade Contracts; or provide a written explanation if any of the above criteria is not met. In addition, the Construction Manager shall reduce the applicable Trade Contractor's subcontract amount by the cost of the Direct Purchase Materials and sales tax related thereto.
- (3) Upon issuance of a purchase order to the material supplier, the Construction Manager shall:
 - a) Execute, in conjunction with the Owner, a deductive change order to this Agreement for the value of the Direct Purchase Material, excluding sales tax.
 - b) Issue and execute a deductive change order to the Trade Contractor's subcontract for the value of the Direct Purchase Material, including related sales tax.
 - c) Apply the value of the sales tax towards the pre-credit included in the Guaranteed Maximum Price.

- d) The Construction Manager shall provide an accounting to the Owner of the Sales Tax pre-credit on a monthly basis within the Project PMIS report.
 - e) The Construction Manager shall develop an Owner's pre-credit sales tax savings contingency budget within the Schedule of Values. Use of these funds will be at the sole discretion of the Owner and may, at the direction of the Owner, be incorporated into a deductive change to the Guaranteed Maximum Price.
 - f) If, for any reason, the value of the sales tax savings achieved through this program, does not equal or exceed the pre-credit included in the Guaranteed Maximum Price, then the Owner shall execute a Change Order to the Construction Manager for the difference between the actual sales tax savings achieved and the pre-credit included in the Guaranteed Maximum Price.
- (4) Upon Owner's receipt of the purchase order request and supporting materials, the Owner will review the same and, if approved, issue a purchase order directly to the supplier of the applicable Direct Purchase Material, with delivery F.O.B. project site. Upon delivery of the Direct Purchase Materials to the project site, the Construction Manager shall ensure that the Direct Purchase Materials are as requested in the Owner's purchase order. The Construction Manager shall immediately document receipt of the materials and the content of the shipment and shall forward all paperwork including receiving reports, bills of lading, packing slips, invoices and associated back-up documentation to the Owner. Upon receipt of the documentation confirming the shipment, the Owner will take title to the Direct Purchase Materials. Upon receipt of a properly prepared invoice from the supplier issued to Owner, the Owner will process the invoices and issue payment directly to the applicable supplier.
 - (5) Whenever Owner-Furnished Contractor-Installed materials or equipment are shipped to the project site, the Construction Manager shall notify the Owner and shall be responsible for their acceptance, proper storage, and incorporation into the work provided the scope of the Owner-Furnished Contractor-Installed work is included within the Guaranteed Maximum Price.
 - (6) At no additional cost to the Owner and as required by the Agreement, the Construction Manager shall continue builder's risk insurance on the Direct Purchase Materials, naming the Owner as the insured or an additional insured. The Owner shall reimburse the Construction Manager for the cost of such insurance as provided by the Agreement.
 - (7) Except to the extent modified by this section, the Construction Manager shall be responsible for satisfying all of its other obligations with respect to the Direct Purchase Materials pursuant to this Agreement, as if the Direct Purchase Materials had been purchased by it. There shall be no additional charge to the Owner for services provided pursuant to this section.

ARTICLE 3 OWNER'S RESPONSIBILITIES

- 3.1 Owner's Information - The Owner shall provide full information regarding the requirements for the Project.
- 3.2 Owner's Representative - The Owner shall designate a representative who shall be fully acquainted with the Project and shall define the lines of Owner authority to approve Project Construction Budgets, and changes in the Project. He shall render decisions promptly and furnish information expeditiously.
- 3.3 Architect and Engineer's Agreement - The Owner shall retain an Architect-Engineer for design and to prepare construction documents for the Project. The Architect-Engineer's services, duties and responsibilities are described in the Agreement between the Owner and the Architect-Engineer, a copy of which will be furnished to the Construction Manager. The Agreement between the Owner and the Architect-Engineer shall not be modified without written notification to the Construction Manager.
- 3.4 Site Survey and Reports - The Owner shall provide for the furnishing for the site of the project all surveys describing the physical characteristics, soil reports, and subsurface investigations, legal limitations, utility locations, and a legal description.
- 3.5 Approvals and Easements - The Owner shall pay for necessary approvals, easements, assessments and charges required for the construction, use or occupancy of permanent structures or for permanent changes in existing facilities, as part of the GMP.
- 3.6 Legal Services - The Owner shall furnish such legal services as may be necessary for providing the items set forth in Article 3.5 and such auditing services as may be required.
- 3.7 Drawings and Specifications - The Construction Manager will be furnished a reproducible set of all copies of Drawings and Specifications reasonably necessary and ready for printing by the Architect-Engineer.

- 3.8 Cost of Surveys & Reports - The services, information, surveys and reports required by the above paragraphs shall be furnished with reasonable promptness in accordance with the approved schedule at the Owner's expense, and the Construction Manager shall be entitled to rely upon the accuracy and completeness thereof.
- 3.9 Project Fault Defects - If the Owner becomes aware of any fault or defect in the Project or non-conformance with the drawings and specifications, prompt written notice shall be given to the Construction Manager and Architect-Engineer.
- 3.10 Funding - The Owner shall furnish in accordance with the established schedule, reasonable evidence satisfactory to the Construction Manager that sufficient funds will be available and committed for the cost of each part of the Project. The Construction Manager shall not commence any work, unless authorized in writing by the Owner.
- 3.11 Lines of Communication - The Owner and Architect-Engineer shall communicate with the Construction Manager's subcontractors or suppliers only through the Construction Manager.
- 3.12 Lines of Authority - The Owner shall establish and maintain lines of authority for its personnel and shall provide this definition to the Construction Manager and all other affected parties.
- 3.13 Permitting & Code Inspections - The Construction Manager must recognize and fully cooperate and coordinate with the Permitting Authority during the course of the Project.

ARTICLE 4 PERMITTING AND INSPECTION

Before Work can begin, it is necessary by statute for the Construction Manager to obtain a Building Permit. In addition, construction will be inspected for code compliance, compliance with drawings and specifications, and quality by inspectors working for the Permitting Authority. The building permitting and code inspection requirements shall be as described in Articles 4.1 through 4.2 hereinafter.

For all New Construction and Modifications to Existing State Facilities, permits are required per FS 633.022 and 633.85.

- 4.1 Building Permits - The Construction Manager is obligated to obtain and pay for a building permit from the local authority for construction of this facility. Columbia County shall waive permitting fees for this project.

In the case of building, plumbing, electrical, other internal system permits and connection permits, the Contractor is obligated to obtain such permits.

The Construction Manager shall determine the permits and fees required by any entity having jurisdiction over any part of the project and shall include the cost of all such permits in its bid proposal, no cost shall be assigned for Columbia County issued permits.

- 4.2 Code Inspections - All projects will require detailed code compliance inspections by the local authorities with jurisdiction over the area in which the project is located. The disciplines normally include, but are not necessarily limited to, structural, mechanical, electrical, plumbing and general building. The Construction Manager shall make all permits, drawings, specifications, previous inspection reports, and change documents available to Code Inspectors. The contractor shall provide a copy of each inspection report to the Architect/Engineer in a timely fashion.

ARTICLE 5 SUBCONTRACTS

- 5.1 Definition - A subcontractor is a person or organization who has a direct contract with the Construction Manager to perform any of the work at the site. Nothing contained in the Contract Document shall create any contractual relation between the Owner or Architect-Engineer and any subcontractor.
- 5.2 Proposals - Subject to Article 9 and, in accordance with Article 2.4(4), the Construction Manager shall request and receive proposals from subcontractors and suppliers and will award those contracts to the qualified low bidder after review of each proposal and is satisfied that the subcontractor is qualified to perform the work.
- 5.3 Required Subcontractors' Qualifications and Subcontract Conditions.
- 5.3.1 Subcontractual Relations - By an appropriate written agreement, the Construction Manager shall require each subcontractor to the extent of the Work to be performed by the subcontractor, to be bound to the Construction Manager

by the terms of the Contract Documents, and to assume toward the Construction Manager all the obligations and responsibilities which the Construction Manager by these Documents, assumes toward the Owner and the Architect-Engineer. Said agreements shall preserve and protect the rights of the Owner and Architect-Engineer under the Contract Documents with respect to the work to be performed by the subcontractor so that the subcontracting thereof will not prejudice such rights. Where appropriate, the Construction Manager shall require each subcontractor to enter into similar agreements with their sub-subcontractor.

The Construction Manager shall make available to each proposed subcontractor, prior to the execution of a subcontract, copies of the Contract Documents to which the subcontractor will be bound by this Article 5.3 and identify to the subcontractor any terms and conditions of the proposed subcontract which may be at variance with the Contract Documents. Each subcontractor shall similarly make copies of such Documents available to his sub-subcontractors.

5.3.2 Subcontract Requirements

(1) On all subcontracts where the bid exceeds \$100,000, the Construction Manager shall require subcontractors to provide a 100% performance bond and a 100% labor and material payment bond from a surety company authorized to do business in the State of Florida by the Department of Financial Services, Office of Insurance Regulation. If the Construction Manager wishes to award subcontracts to subcontractors unable to supply this bonding, special authorization may be requested to do so from the Owner.

(2) On all subcontracts where the bid exceeds \$200,000.00, each subcontractor must provide proof of their experience to perform the trade and a financial statement to the Construction Manager. The subcontractors' financial condition must demonstrate that adequate fixed and liquid assets and equipment are available to properly perform the subcontract.

(3) Workforce - The subcontractor must agree to perform no less than 15% of the project construction work utilizing its own employees.

(4) Subcontractor experience - The subcontractor must have successfully completed no less than two projects of similar size and complexity within the last five years.

(5) Supervision - The subcontractor must agree to provide field (on-site) supervision through a named superintendent for each trade (general concrete forming and placement, masonry, mechanical, plumbing, electrical and roofing) included in the subcontract. In addition, the subcontractor shall assign and name a qualified employee for scheduling direction for its work. The supervisory employees of the subcontractor (including field superintendent, foreman and schedulers at all levels) must have been employed in a supervisory (leadership) capacity of substantially equivalent level on a similar project for at least two years within the last five years. The subcontractor shall include a resume of experience for each employee they have identified to supervise and schedule the work.

(6) All subcontracts shall provide:

a. LIMITATION OF REMEDY - NO DAMAGES FOR DELAY

That the subcontractor's exclusive remedy for delays in the performance of the contract caused by events beyond its control, including delays claimed to be caused by the Owner or Architect-Engineer or attributable to the Owner or Architect-Engineer and including claims based on breach of contract or negligence, shall be an extension of its contract time.

In the event of a change in the work the subcontractor's claim for adjustments in the contract sum are limited exclusively to its actual costs for such changes plus no more than 15% for overhead and profit and bond costs.

Each subcontract shall require the subcontractor to expressly agree that the foregoing constitute the sole and exclusive remedies for delays and changes in the work and thus eliminate any other remedies for claim for increase in the contract price, damages, losses or additional compensation.

b. Each subcontract shall require that any claims by subcontractor for delay or additional cost must be submitted to Construction Manager within the time and in the manner in which the Construction Manager must submit such claims to the Owner, and that failure to comply with the conditions for giving notice and submitting claims shall result in the waiver of such claims.

5.4 Responsibilities for Acts and Omissions - The Construction Manager shall be responsible to the Owner for the acts and omissions of their employees and agents and their subcontractors, their agents and employees, and all other persons performing any of the work or supplying materials under a contract to the Construction Manager.

5.5 Subcontracts to be provided. The Construction Manager shall include a copy of each subcontract, including the general supplementary conditions, in the project manual.

ARTICLE 6
SCHEDULE, TIME OF COMMENCEMENT AND SUBSTANTIAL COMPLETION

- 6.1 At the time a Guaranteed Maximum Price (GMP) is established, as provided for in Article 7, a project substantial completion date, a project final completion date and an Owner Occupancy date for completion of the project in accordance with the master project schedule, shall also be established by the Construction Team. The Construction Manager agrees to complete the construction in accordance with the agreed upon substantial completion date, final completion date and Owner Occupancy date. The Construction Manager acknowledges that failure to complete the project within the construction time set forth in the approved schedule may result in substantial damages to the Owner, for all of which damages the Construction Manager shall be liable.
- 6.2 The date of Owner Occupancy shall occur as described in Article 2.4(12) hereinabove. Warranties called for by this Agreement or by the Drawings and Specifications shall commence on the Date of Owner Occupancy of the project.

ARTICLE 7
GUARANTEED MAXIMUM PRICE FOR CONSTRUCTION

- 7.1 When the Design Development Documents are sufficiently complete to establish the scope of work for the project or any portion thereof, as generally defined by a design document listing to be provided by the Architect-Engineer and Construction Manager upon execution of this Agreement, which is to be used only as a guide in developing the specifications and plan data necessary to establish a Guaranteed Maximum Price, or at such time thereafter designated by the Owner, the Construction Manager will establish and submit in writing to the Owner for approval a Guaranteed Maximum Price, guaranteeing the maximum price to the Owner, for the construction cost of the Project or designated portion thereof. The Guaranteed Maximum Price will be subject to modification for changes in the project as provided in Article 10. However, the actual price paid for the work by the Owner shall be the actual cost of all Work necessary for the Construction Manager to complete the Project, including subcontracts, supply contracts, direct labor costs, direct supervision costs, and direct job costs as defined under Article 9, plus the Construction Manager's fees or the GMP, whichever is less when the Work is complete.
- 7.2 The GMP will only include those taxes in the cost of the Project which are legally applicable at the time the GMP is established.
- 7.3 When the Project is bid and 100% of the Trade Contracts have been executed, the contingency within the GMP may be decreased in proportion to the percent of the work completed. In other words, if 10% of the work has been completed and the Owner requests that the contingency within the GMP be adjusted, then 10% of the contingency within the GMP will be removed from the GMP by change order.
- 7.4 At the time of submission of a Guaranteed Maximum Price, the Construction Manager will verify the time schedule for activities and work which were adopted by the Construction Team and used to determine the Construction Manager's cost of work. In addition to the cost of work, a GMP will include an agreed upon sum as the construction contingency which is included for the purpose of defraying the expenses due to unforeseen circumstances relating to construction. The Construction Manager will be required to furnish documentation evidencing expenditures charged to this contingency prior to the release of funds by the Owner. Documentation for use of the Contingency shall be determined by the Construction Team, included in the Project Manual and displayed monthly in the PMIS. The Architect-Engineer shall verify the actual costs. If bids are received below the applicable line items in the GMP, the surplus will be added to the contingency.

If bids are received above the applicable line item in the GMP the deficiency will be taken from the contingency, however such events shall not be cause to increase the GMP.

If bids are not received for a portion of the work at or below the applicable line item amount in the GMP, the Construction Manager reserves the right to perform that portion of the work as acknowledged by the Owner or negotiate for its performance for the specified line item lump sum amount or less.

ARTICLE 8
CONSTRUCTION MANAGER'S FEE

- 8.1 In consideration of the performance of the Agreement, the Owner agrees to pay the Construction Manager as compensation for his services, fees not to exceed \$ _____ as per Exhibit B.
- 8.1.1 Construction Phase Fee - Prior to commencement of the Construction Phase, the Owner will direct the Construction Manager in writing to proceed into the Construction Phase. The Construction Phase Fee shall be invoiced and paid in monthly progress payments based on percentage of completion. The first monthly payment shall become due thirty days following the issuance of the first Construction Authorization by the Project Director and the final monthly payment shall be paid only when construction of the project is finally completed and occupancy of the project accepted by the Owner.

If construction is authorized only for a part of the Project, the fee paid shall be proportionate to the amount of work authorized by the Owner.

- (1) Costs and Expenses Included in Fee - The following are included in the Construction Manager's fee for services during the Construction Phase:
 - (a) Salaries or other compensation of the Construction Manager's employees at their principal office and branch offices.

The Construction Manager's personnel to be assigned during the construction phase, their duties and responsibilities to this project and the duration of their assignments are shown on Exhibit D.
 - (b) General operating expenses related to this project of the Construction Manager's principal and branch offices.
 - (c) The costs of all data processing staff.
 - (d) Salaries or other compensation of the Construction Manager's employees at the job site. The Construction Manager's personnel to be assigned to the site during the Construction Phase under the job site management and supervision fee, their duties and responsibilities and the duration of their assignment are shown on Exhibit D.
 - (e) General operating expenses incurred in the management and supervision of the project, except as expressly included in Article 9.

ARTICLE 9 COST OF THE PROJECT

- 9.1 Definition - The term Cost of the Project shall mean costs necessarily incurred in the Project during the Construction Phase for Construction services and paid by the Construction Manager, all such costs are included in the not to exceed price of \$_____ detailed in Exhibit B.

ARTICLE 10 CHANGE IN THE PROJECT

- 10.1 Change Orders - The Owner, without invalidating this Agreement, may order Changes in the Project within the general scope of this Agreement consisting of additions, deletions or other revisions, the GMP, and the Construction Completion Date, being adjusted accordingly. All changes in the Project not covered by an authorized contingency shall be authorized by Change Order signed by the Owner before the change is implemented.
- 10.1.1 A Change Order is a written order to the Construction Manager signed by the Owner issued after the execution of this Agreement, authorizing a Change in the Project, the Construction Manager's fee, or the Construction Completion date. Each adjustment in the GMP resulting from a change order shall clearly separate the amount attributable to the Cost of the Project.
- 10.1.2 The increase or decrease in the Guaranteed Maximum Price resulting from a change in the Project shall be determined in one or more of the following ways:
- (1) by mutual acceptance of a lump sum properly itemized and supported by sufficient substantiating data to permit evaluation by the Architect-Engineer and Owner;
 - (2) by unit prices stated in the Agreement or subsequently agreed upon;
 - (3) by cost as defined in Article 9 and a mutually acceptable fixed or percentage fee; or
 - (4) by the method provided in Subparagraph 10.1.3.
- 10.1.3 If none of the methods set forth in Clause 10.1.2 is agreed upon, the Construction Manager, provided a written order signed by the Owner is received, shall promptly proceed with the work involved. The cost of such work shall then be determined on the basis of the reasonable expenditures and savings of those performing the work attributed to the change. However, in the event a Change Order is issued under these conditions, the Architect-Engineer will establish an estimated cost of the work and the Construction Manager shall not perform any work whose cost exceeds that estimate without prior written approval by the Owner. In such case, and also under Article 10.1.2 above, the Construction Manager shall keep and present, in such form as the Owner may prescribe, an itemized accounting together with appropriate supporting data of the increase in the Cost of the Project as outlined in Article 9. The amount of decrease in the Guaranteed Maximum Price to be allowed by the Construction Manager to the Owner for any deletion or change which results in a net decrease in cost will be the amount of the actual net decrease.

- 10.1.4 If unit prices are stated in the Agreement or subsequently agreed upon, and if the quantities originally contemplated are so changed in a proposed Change Order that application of the agreed unit prices to the quantities of work proposed will cause substantial inequity to the Owner or the Construction Manager, the applicable unit prices and Guaranteed Maximum Price shall be equitably adjusted.
- 10.1.5 Should concealed conditions encountered in the performance of the work below the surface of the ground or should concealed or unknown conditions in an existing structure be at variance with the conditions indicated by the Drawings, Specifications, or Owner furnished information or should unknown physical conditions below the surface of the ground or should concealed or unknown conditions in an existing structure of an unusual nature, differing materially from those ordinarily encountered and generally recognized as inherent in work of the character provided for in this Agreement, be encountered, the Guaranteed Maximum Price and the Construction Completion date shall be equitably adjusted by Change Order upon a request for Change Order in accordance with Article 10.2.

10.2 Claims for Additional Cost or Time

All claims for additional cost or time shall be made by request for a change order submitted as provided in Article 16.

If the Construction Manager is delayed at any time in the progress of the work by any act or neglect of the Owner or the Architect or of any employee of either or by any separate Construction Manager employed by the Owner or by any changes ordered in the work by labor disputes, fire, or unusual delay in transportation, unavoidable casualties or any causes beyond the Construction Manager's control or by delay authorized by the owner pending resolution of disputes, and such delay extends the completion date, the Substantial Completion shall be extended by Change Order for such reasonable time as the Construction Team may determine.

Only delays which are determined to extend the critical path for the schedule for constructing the Project will result in a time extension. Neither the Owner nor the Construction Manager shall be considered to own the schedule float time.

10.3 Minor Changes in The Project

The Architect-Engineer will have authority to order minor changes in the Project not involving an adjustment in the Guaranteed Maximum Price or an extension of the Construction Completion Date and not inconsistent with the intent of the Drawings and Specifications. Such changes shall be effected by written order. Documentation of changes shall be determined by the Construction Team, included in the Project Manual and displayed monthly in the PMIS. Changes shall be approved by the Project Director, Architect-Engineer.

10.4 Emergencies

In any emergency affecting the safety of persons or property, the Construction Manager shall act at their discretion, to prevent threatened damage, injury or loss. Any increase in the Guaranteed Maximum Price or extension of time claimed by the Construction Manager on account of emergency work shall be determined as provided in Article 10.

**ARTICLE 11
DISCOUNTS AND PENALTIES**

- 11.1 All discounts for prompt payment shall accrue to the Owner to the extent the Cost of the Project is paid directly by the Owner or from a fund made available by the Owner to the Construction Manager for such payments. To the extent the Cost of the Project is paid with funds of the Construction Manager, all cash discounts shall accrue to the Construction Manager. All trade discounts, rebates and refunds, and all returns from sale of surplus materials and equipment, shall be credited to the Cost of the Project. All penalties incurred due to fault of the Construction Manager for late payment of cost of the project will be paid by the Construction Manager.

**ARTICLE 12
PAYMENTS TO THE CONSTRUCTION MANAGER**

- 12.1 Monthly Statements - The Construction Manager shall submit to the Owner a statement, sworn to if required, along with the cost reports required under Article 2.1.5, showing in detail all monies paid out, cost accumulated or costs incurred on account of the Cost of the Project during the previous period and the amount of the Construction Manager's fees due as provided in Article 8. Ten percent (10%) retainage shall be held on all payments until the contract is fifty percent (50%) complete, except when approved by the Owner certain suppliers and subcontractors may be paid the entire amount due when such payment is generally the practice of the industry. In such cases, if the Owner makes any payment of retainage to the Construction Manager which is attributable to the labor, services, or materials supplied by one or more subcontractors or suppliers, the Construction Manager shall timely remit payment of such retainage to those subcontractors and suppliers. Unless otherwise stated herein, the term "50% completion" refers to the point at which the Owner has expended 50 percent of the total cost of the construction services purchased as identified in the contract together with all costs associated with existing change orders and other additions or modifications to the construction services provided for in this agreement. At 50% completion, the Owner must reduce the retainage from 10% to 5%

Retainage shall not be withheld on services or fees set forth in Article 8. Pursuant to Section 255.078(4), Florida Statutes, after 50% completion of the construction services purchased pursuant to this Agreement, the Construction Manager may present to the Owner a payment request for up to one-half of the retainage held by the Owner. The Owner shall promptly make payment to the Construction Manager, unless the Owner has grounds, pursuant to Section 255.078(6), Florida Statutes for withholding the payment of retainage. If the Owner makes payment of retainage to the Construction Manager which is attributable to the labor, services, or materials supplied by one or more subcontractors or suppliers, the Construction Manager shall timely remit payment of such retainage to those subcontractors and suppliers.

The Construction Manager's Design Phase Fee, Construction Phase Fee and Overhead & Profit shall be shown as separate line items on the Schedule of Contract Values. Payment of the Construction Manager's Overhead and Profit shall be calculated based on the Construction Budget Balance or the GMP Balance whichever is applicable. The Construction Budget Balance or GMP Balance is established by subtracting the Design Phase Fee, Construction Phase Fee and Overhead & Profit from the latest estimate of the total construction cost or to the GMP or to the Owner's Construction Budget, whichever is less. The billable Overhead and Profit is calculated by multiplying the percent complete of the Construction Budget Balance or the GMP Balance as applicable. This data shall be attached to the Partial Pay Request form shown in Exhibit G. Payments by the Owner to the Construction Manager shall be made as described in Article 17.6 hereinafter.

12.2 Final Payment - Final payment constituting the unpaid balance of the Cost of the Project and the Construction Manager's fee, shall be due and payable as described in Article 17.6 after the Owner has accepted occupancy of the project, provided that the Project be then finally completed, that the Construction Manager has verified by signature that all items specified on the attached Exhibit H are completed, and that this Agreement has been finally performed. However, if there should remain work to be completed, the Construction Manager and the Architect-Engineer shall list those items prior to receiving final payment and the Owner may retain a sum equal to 150% of the estimated cost of completing any unfinished work and portion of the Construction Manager's retainage, provided that said unfinished items are listed separately and the estimated cost of completing any unfinished items are likewise listed separately. Thereafter, Owner shall pay to Construction Manager, monthly, the amount retained for each incomplete item after each of said items is completed.

12.3 Payments to Subcontractors - The Construction Manager shall promptly, within 10 days after receipt of payment from the Owner, pay all the amount due subcontractors and suppliers less a retainage of ten percent (10%) until the project is fifty percent (50%) complete. After the project is fifty percent (50%) complete, the Construction Manager may elect to withhold retainage from payments to its subcontractors at a rate higher than 5 percent (5%). The specific amount to be withheld must be determined on a case-by-case basis and must be based on the contractor's assessment of the subcontractor's past performance, the likelihood that such performance will continue, and the Construction Manager's ability to rely on other safeguards. The Construction Manager shall notify the subcontractor, in writing, of its determination to withhold more than 5% of the progress payments and the reasons for making that determination, and the Construction Manager may not request the release of such retained funds from the Owner. If there should remain items to be completed, the Construction Manager and Architect-Engineer shall list those items required for completion and the Construction Manager shall require the retainage of a sum equal to 150% of the estimated cost of completing any unfinished items, provided that said unfinished items are listed separately and the estimated cost of completing any unfinished items likewise listed separately. Thereafter, the Construction Manager shall pay to the subcontractors, monthly, the amount retained for each incomplete item after each of said items is completed. Before issuance of final payment without any retainage, the subcontractor shall submit satisfactory evidence that all payrolls, material bills and other indebtedness connected with the Project have been paid or otherwise satisfied, warranty information is complete, as-built markups have been submitted and instruction for the Owner's operating and maintenance personnel is complete.

Final payment may be made to certain select subcontractors whose work is satisfactorily completed prior to the total completion of the Project but only upon approval of the Owner.

12.4 Delayed Payments by Owner - The Owner shall submit a payment request for all undisputed amounts to the Chief Financial Officer for payment no more than twenty (20) days after receipt of an approvable payment request. If the Owner should fail to pay the Construction Manager within thirty (30) days after the receipt of an approvable payment request from the Construction Manager, then the Construction Manager may, upon seven (7) additional days written notice to the Owner and the Architect-Engineer stop the Project until payment of the Amount owing has been received.

12.5 Payments for Materials and Equipment - Payments will be made for material and equipment not incorporated in the work but delivered and suitably stored at the site or another location subject to prior approval and acceptance by the Owner on each occasion.

12.6 Withholding Payments to Subcontractors - The Construction Manager shall not withhold payments to subcontractors if such payments have been made to the Construction Manager. Should this occur for any reason, the Construction Manager shall immediately return such monies to the Owners, adjusting pay requests and project bookkeeping as required.

**ARTICLE 13
INSURANCE, INDEMNITY AND WAIVER OF SUBROGATION**

13.1 Indemnity

- (1) The Construction Manager agrees to indemnify and hold the Owner and Architect-Engineer harmless from all claims for bodily injury and property damage (other than the work itself and other property insured under Paragraph 13.2(3)) that may arise from the Construction Manager's operations under this Agreement.
- (2) The Owner shall cause any other construction manager who may have a contract with the Owner to perform construction or installation work in the area where work will be performed under this Agreement, to agree to indemnify the Owner and the Construction Manager and hold them harmless from all claims for bodily injury and property damage (other than property insured under Paragraph 13.2(3)) that may arise from the Construction Manager's operations. Such provisions shall be in a form satisfactory to the construction manager.

13.2 Construction Manager's Insurance

- (1) The Construction Manager shall not commence any construction work in connection with this Agreement until they have obtained all of the following types of insurance and such insurance has been approved by the Owner, nor shall the Construction Manager allow any subcontractor to commence work on their subcontract until all similar insurance required of the subcontractor has been so obtained and approved. All insurance policies shall be with insurers qualified and doing business in Florida.
- (2) Worker's Compensation Insurance - The Construction Manager shall take out and maintain during the life of this Agreement Worker's Compensation Insurance for all its employees connected with the work of this Project and, in case any work is sublet, the Construction Manager shall require the subcontractor similarly to provide Worker's Compensation Insurance for all of the latter's employees unless such employees are covered by the protection afforded by the Construction Manager. Such insurance shall comply with the Florida Worker's Compensation Law. In case any class of employees engaged in hazardous work under this contract at the site of the Project is not protected under the Worker's Compensation statute, the Construction Manager shall provide adequate insurance, satisfactory to the Owner, for the protection of employees not otherwise protected.

(3) Construction Manager's Public Liability and Property Damage Insurance-The Construction Manager shall take out and maintain during the life of this Agreement Comprehensive General Liability and Comprehensive Automobile Liability Insurance as shall protect them from claims for damage for personal injury, including accidental death, as well as claims for property damages which may arise from operating under this Agreement whether such operations are by the Construction Manager or by anyone directly or indirectly employed by them, and the amount of such insurance shall be minimum limits as follows:

(a) Construction Manager's Comprehensive General Liability Coverages, Bodily Injury & Property Damage	\$500,000 Each Occurrence, Combined Single Limit
(b) Automobile Liability Coverages, Bodily Injury & Property Damage	\$100,000 Each Occurrence, Combined Single Limit
(c) Excess Liability, Umbrella Form	\$4,000,000 Each Occurrence, Combined Single Limit

Insurance clause for both BODILY INJURY AND PROPERTY DAMAGE shall be amended to provide coverage on an occurrence basis.

- (4) Subcontractor's Public Liability and Property Damage Insurance - The Construction Manager shall require each of their subcontractors to procure and maintain during the life of this subcontract, insurance of the type specified above or insure the activities of their subcontractors in their policy, as specified above.
- (5) Owner's and Construction Manager's Protective Liability Insurance - The Construction Manager shall procure as a cost of the project and furnish an Owner's and Construction Manager's Protective Liability Insurance Policy with the following minimum limits:

(a) Bodily Injury Liability & Damage Liability	\$500,000 Each Occurrence Property Combined Single Limit
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- (6) "XCU" (Explosion, Collapse, Underground Damage) - The Construction Manager's Liability Policy shall provide "XCU" coverage for those classifications in which they are excluded.
- (7) Broad Form Property Damage Coverage, Products & Completed Operations Coverages -The Construction Manager's Liability Policy shall include Broad Form Property Damage Coverage, Products and Completed Operations Coverages.
- (8) Contractual Liability Work Contracts - The Construction Manager's Liability Policy shall include Contractual Liability Coverage designed to protect the Construction Manager for contractual liabilities assumed by the Construction Manager in

the performance of this Agreement.

(9) Indemnification Rider

- (a) To cover to the fullest extent permitted by law, the Construction Manager shall indemnify and hold harmless the Owner and the Architect-Engineer and their agents and employees from and against all claims, damages, losses and expenses, including but not limited to attorney's fees, arising out of or resulting from the performance of the work, provided that any such claim, damage, loss or expense (1) is attributable to bodily injury, sickness, disease or death, or to injury to or destruction of tangible property (other than the Work itself) including the loss of use resulting therefrom, and (2) is caused in whole or in part by any negligent act or omission of the Construction Manager, any subcontractor, anyone directly or indirectly employed by any of them or anyone for whose acts any of them may be liable, regardless of whether or not it is caused in part by a party indemnified hereunder. Such obligation shall not be construed to negate, abridge, or otherwise reduce any other right to obligation of indemnity which would otherwise exist as to any party or person described in this Article.
- (b) In any and all claims against the Owner or the Architect-Engineer or any of their agents or employees by any employee of the Construction Manager, any subcontractor, anyone directly or indirectly employed by any of them or anyone for whose acts any of them may be liable, the indemnification obligations under this Paragraph shall not be limited in any way by any limitation on the amount or type of damages, compensation or benefits payable by or for the Construction Manager or any subcontractor under workers' or workmen's compensation acts, disability benefit acts or other employee benefit acts.
- (c) The obligations of the Construction Manager under this Article 13.2(9) shall not extend to the liability of the Architect-Engineer, their agents or employees, arising out of (1) the preparation or approval of maps, drawings, opinions, reports, surveys, change orders, designs or specifications, or (2) the giving of or the failure to give directions or instruction by the Architect-Engineer, their agents or employees providing such
giving or failure to give is the primary cause of the injury or damage.
 - (d) The Construction Manager hereby acknowledges receipt of one hundred dollars and other good and valuable consideration as part of its fee in exchange for giving the Owner and Architect-Engineer, respectively, the indemnification provided above in Article 13.2(9). The limit of such indemnification shall be \$1,000,000.00 per occurrence.
- (10) Builder's Risk Coverage - The Construction Manager shall take out and maintain during the life of this Agreement a "Builder's Risk Policy" completed value form as a cost of the Project, issued to provide coverages on an "all risk" basis including theft. This coverage shall not be lapsed or cancelled because of partial occupancy by the Owner prior to final acceptance of the Project.
- (11) Certificate of Insurance - The Owner shall be furnished proof of coverage of Insurance as follows:

Certificate of Insurance form will be furnished to the Owner along with the Contract Documents. These shall be completed and signed by the authorized Florida Resident Agent, and returned to the office of the Columbia County, Florida Board of County Commissioners. This Certificate shall be dated and show:

 - (a) The name of the insured Construction Manager, the specific job by name and job number, the name of the insurer, the number of the policy, its effective date, and its termination date.
 - (b) Statement that the Insurer will mail notice to the Owner and a copy to the Architect-Engineer at least fifteen (15) days prior to any material changes in provisions or cancellation of the policy.
 - (c) Certificate of Insurance shall be in the form as approved by Insurance Standards Office (ISO) and such Certificate shall clearly state all the coverages required in this Section commencing at 13.2 and ending with 13.3.4.
 - (d) Certificate of Insurance shall state that the Owner is listed as additional insured on all appropriate policies.
 - (e) Copy of the endorsement or additional insured rider to the General Liability Policy.
 - (f) License/Registration Number of authorized Resident Agent.

13.3 Waiver of Subrogation

- 13.3.1 The Owner and the Construction Manager waive all rights against each other, for damages caused by perils covered by insurance provided under Article 13.2 to the extent covered by such insurance except such rights as they may have to the proceeds of such insurance held by the Owner and Construction Manager as trustees. The Construction Manager shall require similar waivers from all subcontractors and their sub-subcontractors.

- 13.3.2 The Owner and Construction Manager waive all rights against each other for loss or damage to any equipment used in connection with the Project and covered by any property insurance. The Construction Manager shall require similar waivers from all subcontractors and their sub-subcontractors.
- 13.3.3 The Owner waives subrogation against the Construction Manager on all property and consequential loss policies carried by the Owner on adjacent properties and under property and consequential loss policies purchased for the Project after its completion.
- 13.3.4 If the policies of insurance referred to in this Article require an endorsement to provide for continued coverage where there is a waiver of subrogation, the Owner of such policies will cause them to be so endorsed, failure to obtain proper endorsement nullifies the waiver of subrogation.

ARTICLE 14

TERMINATION OF THE AGREEMENT AND OWNER'S RIGHT TO PERFORM CONSTRUCTION MANAGER'S OBLIGATION

- 14.1 Termination by the Construction Manager - If the Project is stopped for a period of thirty (30) days under an order of any court or other public authority having jurisdiction or as a result of an act of government, such as a declaration of a national emergency making materials unavailable, through no act or fault of the Construction Manager, or if the Project should be stopped for a period of sixty (60) days by the Construction Manager, for the Owner's failure to make payments thereon, then the Construction Manager may, upon seven days written notice to the Owner, request payment for all work executed, the Construction Manager's fees earned to date, and for any proven loss, injury or damage sustained or incurred by the Construction Manager that is recoverable under Florida law.
- 14.2 Owner's Right to Perform Construction Manager's Obligations and Termination by Owner for Cause.
- (1) If the Construction Manager fails to perform any of their obligations under this Agreement including any obligation they assume to perform work with their own forces or those of a subcontractor, the Owner may, after seven (7) days written notice during which period the Construction Manager fails to commence and sufficiently pursue correction of such obligation, make good such deficiencies. The GMP, or the actual cost of the Project, whichever is less, shall be reduced by the cost to the Owner of making good such deficiencies and the Construction Manager's Construction Phase Fee shall be reduced by an amount required to manage the making good of such deficiencies.
 - (2) If the Construction Manager is adjudged a bankrupt, or if they make a general assignment for the benefit of their creditors, or if a receiver is appointed on account of their insolvency, or if they persistently or repeatedly refuse or fail, except in case for which extension of time is provided, to supply enough properly skilled workmen or proper materials and fails to maintain an established schedule (failure to maintain schedule shall be defined as any activity on the critical path that falls 45 days or more behind schedule) which has been adopted by the Construction Team, or if the Construction Manager fails to make prompt payment to subcontractors for materials or labor, or persistently disregards laws, rules, ordinances, regulations, or orders of any public authority having jurisdiction, or otherwise is guilty of a substantial violation of a provision of the Agreement, then the Owner may, without prejudice to any right or remedy and after giving the Construction Manager and their surety, if any, seven (7) days written notice, during which period Construction Manager fails to commence correction of the violation, terminate the employment of the Construction Manager and take possession of the site and of all materials, equipment, tools, construction equipment and machinery thereon owned by the Construction Manager, and may finish the Project by whatever method deemed expedient. In such case, the Construction Manager shall not be entitled to receive any further payment until the Project is finished nor shall they be relieved from obligations assumed under Article 7. Reasonable termination expenses incurred by the Owner may be deducted from any payments left owing the Construction Manager (excluding monies owed the Construction Manager for subcontract work).
 - (3) If the Construction Manager refuses to allow public access to all documents, papers, letters, or other material subject to the provisions of Chapter 119, Florida Statutes, and made or received by the Construction Manager in conjunction with this Agreement, then the Owner may, without prejudice to any right or remedy and after giving the Construction Manager and its surety, if any, seven (7) days written notice, during which period Construction Manager still fails to allow access, terminate the employment of the Construction Manager and take possession of the site and of all materials, equipment, tools, construction equipment and machinery thereon, owned by the Construction Manager, and may finish the Project by whatever method may be deemed expedient. In such case, the Construction Manager shall not be entitled to receive any further payment until the Project is finished nor shall they be relieved from their obligations assumed under Article 7. Reasonable terminal expenses incurred by the Owner may be deducted from any payments left owing the Construction Manager (excluding monies owed the Construction Manager for subcontract work).
- 14.3 Termination by Owner Without Cause
- (1) If the Owner terminates this Agreement other than pursuant to Article 14.2(2) or Article 14.2(3), the Owner shall reimburse the Construction Manager for any unpaid Cost of the Project due under Article 9, plus that part of the

unpaid balance of the Construction Phase Fee in an amount as will increase the payment on account of their fee to a sum which bears the same ratio to the Construction Phase Fee as the Cost of the Project at the time of termination bears to the Guaranteed Maximum Price, if established, otherwise to the Owner's Construction Budget. The Owner shall also pay to the Construction Manager fair compensation, either by purchase or rental at the election of the Owner, for any equipment retained. In case of such termination of Agreement the Owner may further assume and become liable for obligations, commitments and unsettled contractual claims that the Construction Manager has previously undertaken or incurred in good faith in connection with said Project. The Construction Manager shall, as a condition of receiving the payments referred to in this Article 14, execute and deliver all such papers and take all such steps including the legal assignment of their contractual rights, as the Owner may request or require for the purpose of fully vesting in them the rights and benefits of the Construction Manager.

- (2) After the establishment of the Guaranteed Maximum Price or at the completion of the Preconstruction Phase, if the final cost estimates or lack of legislative funding make the Project no longer feasible from the standpoint of the Owner, the Owner may terminate this Agreement and pay the Construction Manager their proportionate fee due in accordance with Article 8.1.

ARTICLE 15 ASSIGNMENT AND GOVERNING LAW

- 15.1 Neither the Owner nor the Construction Manager shall assign its interest in this Agreement without the prior written consent of the other except as to the assignment of proceeds.
- 15.2 This Agreement shall be governed by the Laws of the State of Florida. Disputes shall be adjudicated in Columbia County, Florida.

ARTICLE 16 NOTICE OF CLAIM: WAIVER OF REMEDIES; NO DAMAGES FOR DELAY

- 16.1 The Construction Manager's right to make claims arising out of or related to the subject matter of this Agreement, whether in contract or tort, including, but not limited to, claims for extension of construction time, for payment by the Owner of the costs, damages or losses because of changed conditions under which the work is to be performed, or for additional work, shall be governed by the following provisions:
 - (a) All claims must be submitted as a Request for Change Order in the manner as provided herein;
 - (b) The Construction Manager must submit a Notice of Claim to Owner and to the Architect-Engineer within 20 days of when the Construction Manager was or should have been aware of the occurrence of the event giving rise to the claim; and
 - (c) Within 10 days of submitting its Notice of Claim, the Construction Manager shall submit to the Owner its Request for Change Order, which shall include a written statement of all details of the claim, including a description of the work affected.

The Construction Manager agrees that the Owner shall not be liable for any claim that the Construction Manager fails to submit as a Request for Change Order as provided in this paragraph.

- 16.2 After receipt of a Request for Change Order, the Owner, in consultation with the Architect-Engineer, shall deliver to the Construction Manager its written determination of the claim. As to matters subject to the determination by final agency action (not actions for breach of contract or tort) the Owner's written decision shall be final agency action unless the Construction Manager requests an administrative proceeding pursuant to Section 120.57, Florida Statutes, by filing a petition in compliance with Rule Chapter 28-106, F.A.C. within twenty-one (21) days of the Construction Manager's receipt of the Owner's determination.

The venue for all civil and administrative actions against the Owner shall be in Columbia County, Florida, unless otherwise agreed by the parties.

- 16.3 For work the Construction Manager performs with its own forces, and in addition to the adjustments provided for in Article 8, the Construction Manager's exclusive remedy for delays in performance of the construction caused by events beyond its control, including delays claimed to be caused by or attributable to the Owner or the Architect-Engineer, including claims based on breach of contract or negligence, shall be a claim submitted in compliance with 16.1 above, for an extension of the scheduled construction time. In the event of a material change in such work, the Construction Manager's claim for adjustments in the contract sum are limited exclusively to its actual costs for such changes plus profit as identified in Article 8.1.2(1)(c). The Construction Manager expressly agrees that the foregoing constitute its sole and exclusive remedies for delays and changes in such work, and eliminate any other remedies for claim for increase in the contract price, delays, changes in the work, damages, losses or additional compensation.

**ARTICLE 17
MISCELLANEOUS**

17.1 Harmony – The Construction Manager is advised and hereby agrees that it will exert every reasonable and diligent effort to assure that all labor employed by Construction Manager and their subcontractors for work on the Project shall work in harmony with and be compatible with all other labor being used by building and construction managers now or hereafter on the site of the Project.

The Construction Manager further agrees that this provision will be included in all subcontracts of the subcontractors as well as the Construction Manager's own subcontracts; provided, however, that this provision shall not be interpreted or enforced so as to deny or abridge, on account of membership or non-membership in any labor union or labor organization, the right of any person to work as guaranteed by Article 1, Section 6 of the Florida Constitution.

17.2 Apprentices - If the Construction Manager employs apprentices on the Project, the behavior of the Construction Manager and the Owner shall be governed by the provisions of Chapter 446, Florida Statutes, and by applicable standards and policies governing apprentice programs and agreements established by the Columbia County, Florida Board of County Commissioners. The Construction Manager will include a provision similar to the foregoing sentence in each subcontract.

17.3 Invoices - Invoices shall be submitted in detail sufficient for a proper preaudit and postaudit thereof. Invoices for any travel expenses shall be submitted in accordance with procedures specified in Section 112.061 of the Florida Statutes governing payments by the State for travel expenses.

17.4 Construction Manager's Project Records - The Construction Manager's Project Records shall be maintained as prescribed hereinabove in accordance with the State of Florida General Records Schedule for State Agencies A-1 and shall be made available to the Owner or its authorized representative at mutually convenient times.

17.5 Minority Participation - The Construction Manager shall diligently attempt to award some portion of its material contracts and subcontracts to qualified minority-owned businesses. The Florida Office of Supplier Diversity, Department of Management Services will assist in furnishing names of certified minority-owned businesses.

17.6 Construction Manager's Payment Rights - Upon receipt, the Owner has thirty (30) days to inspect and approve the goods and services. The Owner has twenty (20) days to deliver a request for payment (voucher) to the Department of Financial Services. The 20 days area measured from the latter of the date the Pay Request is received or the goods or services are received, inspected and approved.

If payment is not available to the Owner for transmittal to the Construction Manager within 30 days, a separate interest penalty set by the Chief Financial Officer pursuant to Section 55.03, Florida Statutes, will be due and payable in addition to the invoice amount. To obtain the applicable interest rate, please contact the agency's Fiscal Section on their website. The 30 days are also measured from the latter of the date the invoice is received or the goods or services are received, inspected and approved. Interest penalties of less than one (1) dollar will not be enforced unless the Construction Manager requests payment. Pay Requests which have to be returned to the Construction Manager because Construction Manager preparation errors will result in a delay in the payment, and will incur interest. The Pay Requests payment requirements do not start until a properly completed Pay Request is provided to the Owner.

17.7 Public Entity Crime Information Statement - A person or affiliate who has been placed on the convicted vendor list following a conviction for a public entity crime may not submit a bid on a contract to provide any goods or services to a public entity, may not submit a bid on a contract with a public entity for the construction or repair of a public building or public work, may not submit bids on leases of real property to a public entity, may not be awarded or perform work as a Construction Manager, supplier, subcontractor, or consultant under a contract with any public entity, and may not transact business with any public entity in excess of the threshold amount provided in Section 287.017, for CATEGORY TWO for a period of 36 months from the date of being placed on the convicted vendor list.

17.7.1 Criminal Background Checks-Criminal History Background Checks shall be obtained for all employees and agents of the Construction Manager and their subcontractors, their agents and employees, and all other persons performing any of the work under a contract to the Construction Manager working within buildings or facilities either owned or managed by the Department of Management Services. The Construction Manager may also be required to perform Criminal History Background Checks for all employees and agents of the Construction Manager and their subcontractors, their agents and employees, and all other persons performing any of the work under a contract to the Construction Manager working within buildings or facilities owned or managed by other government entities.

17.8 Unauthorized Aliens - The Owner shall consider the employment by the Construction Manager of an unauthorized or undocumented alien to be a *prima facie* violation of section 274A(e) of the Immigration and Nationalization Act. Such violation shall be grounds for immediate, unilateral termination of this Agreement.

17.8.1 Unauthorized Aliens Checks Through E-Verify – Pursuant to the State of Florida, Office of the Governor, Executive Order Number 11-116, Contractor will utilize the U.S. Department of Homeland Security's E-Verify system to verify the employment eligibility of: (a) all persons employed during the term of the Contract by Contractor to perform employment

duties within Florida within 3 business days after the date of hire; and (b) all persons (including subcontractors) assigned by Contractor to perform work pursuant to the Contract with the Department within 90 calendar days after the date the Contract is executed or within 30 days after such persons are assigned to perform work pursuant to the Contract, whichever is later.

- 17.9 Discrimination; Denial Or Revocation For The Right To Transact Business With Public Entities - An entity or affiliate who has been placed on the discriminatory vendor list may not submit a bid on a contract to provide any goods or services to a public entity, may not submit a bid on a contract with a public entity for the construction or repair of a public building or public work, may not submit bids on leases of real property to a public entity, may not be awarded or perform work as a contractor, supplier, subcontractor, or consultant under a contract with any public entity, and may not transact business with any public entity.
- 17.10 Electronic Mail Capabilities - The Construction Manager must have e-mail capabilities through the Internet. It is the intention of the Department of Management Services to use e-mail communication for all projects whenever possible. The Construction Manager shall provide and update their e-mail address and the name of a contact person responsible for their electronic communications.
- 17.11 Appropriation Contingency - The County's performance and obligation to pay under this Agreement is contingent upon an annual appropriation by the Florida Legislature.
- 17.12 Assignment - For and in recognition of good and valuable consideration, receipt of which is hereby acknowledged, the Construction Manager hereby conveys, sells, assigns and transfers to Columbia County all rights, title and interest in and to all causes to action it may now or hereafter acquire under the antitrust laws of the United States and the State of Florida for price fixing, relating to the particular goods or services purchased or acquired by or on behalf of Columbia County pursuant to this Agreement.
- 17.13 Davis-Bacon Act Requirements - If any portion of this Project is paid for with federal funds, then all applicable federal labor standards clauses are incorporated into the Contract Documents. The Construction Manager agrees to familiarize him/herself with "*Making Davis-Bacon Work – A Contractor's Guide to Prevailing Wage Requirements for Federally-Assisted Construction Projects*" and to comply with all applicable regulations.
- 17.14 Employment of State Residents - To the extent permitted by federal law, Construction Manager shall give preference to the employment of state residents in the performance of the work on the project if state residents have substantially equal qualifications to those of nonresidents. The term "substantially equal qualifications" means the qualifications of two or more persons among whom the employer cannot make a reasonable determination that the qualifications held by one person are better suited for the position than the qualifications held by the other person or persons.
- 17.15 Posting of Job Openings - The Construction Manager will contact the Florida Agency for Workforce Innovation to post its employment needs in the state's job bank system.
- 17.16 Confidentially of Building Plans - Pursuant to Section 119.071(3)(b), Florida Statutes, all building plans, blueprints, schematic drawings, and diagrams, including draft, preliminary, and final formats, which depict the internal layout and structural elements of a building, arena, stadium, water treatment facility, or other structure owned or operated by an agency are exempt from inspection or disclosure under Florida's Sunshine laws. The Contractor agrees to protect and ensure the confidentiality of such documents under its custody or control in conformance with the requirements of Section 119.071(3), Florida Statutes, and all applicable law.
- Any knowing violation of Chapter 119, Florida Statutes, may be sufficient grounds for immediate termination of the Contract by the Department of Management Services.
- 17.17 Cooperation with the Inspector General - Pursuant to section 20.055(5), Florida Statutes, the Construction Manager who and its subcontractors understand and will comply with their duty to cooperate with the inspector general in any investigation, audit, inspection, review, or hearing.

IN WITNESS WHEREOF, the parties hereto have executed this Agreement the day and year first written above.

Attest:

Approved:

By _____
Name: _____

By _____
Name: _____

As Witnessed:

By _____
Name: _____

(Corporate Seal)

**COLUMBIA COUNTY, FLORIDA
BOARD OF COUNTY COMMISSIONERS**

Attest:

Approved:

By _____
James M. Swisher, Jr.
Clerk of Court
Columbia County, Florida

By _____
Robby Hollingsworth, Chairman
Board of County Commissioners
Columbia County, Florida

Form Approved:

By _____
Joel F. Foreman, County Attorney

EXHIBIT A

CONSTRUCTION TEAM ASSIGNED REPRESENTATIVES

Owner – Columbia County, Florida Board of County Commissioners

County Manager
Assistant County Manager
County Engineer
Road Construction Supervisor

Engineer –

Construction Manager –

OWNER'S CONSTRUCTION BUDGET

OWNER'S CONSTRUCTION BUDGET

EXHIBIT C

**CONSTRUCTION MANAGER'S PERSONNEL TO BE
ASSIGNED DURING PRECONSTRUCTION PHASE**

Individual

Title

Construction Manager
Project Manager
Project Design Manager

EXHIBIT D

**CONSTRUCTION MANAGERS'S PERSONNEL TO BE
ASSIGNED DURING CONSTRUCTION PHASE**

Individual

Title

Construction Manager
Project Manager
Construction Design Manager
Construction Superintendent

EXHIBIT E

CERTIFICATE OF SUBSTANTIAL COMPLETION BY CONTRACTOR

PROJECT NAME: _____

PROJECT NUMBER: _____ CONTRACT FOR: _____

OWNER: Department of Management Services _____
Attention: _____ CONTRACT DATE: _____
DATE OF ISSUANCE: _____

ARCHITECT/ENGINEER: _____ CONTRACTOR: _____

ADDRESS: _____ ADDRESS: _____

CITY, STATE, ZIP: _____ CITY, STATE, ZIP: _____

PHONE & FAX: _____ PHONE & FAX: _____

CERTIFICATE OF OCCUPANCY ISSUED: _____ BUILDING PERMIT
JURISDICTION: _____
(Date and Attach Document)

STATE FIRE MARSHALL APPROVAL ISSUED: _____
(Date and Attach Document)

PROJECT OR DESIGNATED PORTION SHALL INCLUDE: _____

The work performed under this Contract has been reviewed and found to be substantially complete. The Date of Substantial Completion of the project or portion thereof designated above is hereby established as which is also the date of commencement of applicable warranties required by the Contract Documents, except as stated below.

DEFINITION OF DATE OF SUBSTANTIAL COMPLETION

The Date of Substantial Completion of the work or designated portion thereof is the date certified by the Architect-Engineer when construction is sufficiently complete, in accordance with the Contract Documents, so the owner can occupy or utilize the work

A list of items to be completed or corrected is attached hereto. The failure to include any items on such list does not alter the responsibility of the Contractor to complete all work in accordance with the Contract Documents. The date of commencement o

ARCHITECT/ENGINEER SIGNATURE	PRINTED NAME	DATE
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The Contractor will complete or correct the work on the list of items attached hereto within the time prescribed in the contract from the above Date of Substantial Completion.

CONTRACTOR SIGNATURE	PRINTED NAME	DATE
----------------------	--------------	------

The Owner accepts the work or designated portion thereof as substantially complete.

Department of Management Services
Division of Real Estate Development
and Management

OWNER SIGNATURE	PRINTED NAME	DATE
-----------------	--------------	------

Distribution to: DMS Contracts Administrator, DMS Project Director, Architect/Engineer, Contractor, Client Agency

EXHIBIT F

**DEPARTMENT OF MANAGEMENT SERVICES
CONTRACTOR'S AFFIDAVIT OF CONTRACT COMPLETION**

(SAMPLE)

AGENCY: _____

PROJECT: _____

CONTRACTOR: _____

CONTRACT FOR: _____

CONTRACT DATE: _____ CONTRACT AMOUNT: _____

DATE ISSUED FOR SUBSTANTIAL COMPLETION: _____

DATE ISSUED FOR FINAL COMPLETION: _____

CONTRACTOR'S AFFIDAVIT

I solemnly swear and affirm: That the work under the above named contract and all amendments thereto have been completed in accordance with the requirements of said contract; that all costs incurred for equipment, materials, labor, and services against the project have been paid; that no liens have been attached against the project; that no suits are pending by reason of work on the project under the contract; that all Workmen's Compensation claims are covered by insurance, and that the Contractor shall save, protect, defend, indemnify, and hold the Owners harmless from and against any and all claims which arise as a direct or indirect result of any transaction, event or occurrence related to performance of the work contemplated under said contract.

CONTRACTOR:

(Contractor must sign in the presence of a Notary)

Title: _____

Date: _____

STATE OF _____

COUNTY OF _____

The foregoing instrument was acknowledged before me this _____,
(date)

by _____, of _____
(name & title of officer or agent) (name of corporation acknowledging)

a _____, corporation, on behalf of the corporation. He/She is personally
(state/place incorporated)

known to me or has produced _____ as identification.
(type of identification)

Notary Signature: _____

Name typed printed or stamped: _____

EXHIBIT F (CONT'D)

CERTIFICATE OF CONTRACT COMPLETION BY CONTRACTOR

PROJECT NO.: _____
 PROJECT TITLE: _____
 CONTRACTOR: _____
 CONTRACT DATE: _____ DATE OF FINAL COMPLETION: _____

CERTIFICATE OF ARCHITECT/ENGINEER

I CERTIFY: That the work under the above contract has been satisfactorily completed on the date set forth in accordance with the terms of the contract; that the contractor has submitted his sworn affidavit as evidence that he has paid all labor, material

Architect/Engineer Firm Name _____ Architect/Engineer Signature _____ Architect/Engineer Name Printed _____ Date _____

TO BE COMPLETED BY ARCHITECT/ENGINEER THROUGH

THE SUBSTANTIAL COMPLETION PHASE	DATE	DAYS	Liquidated Damages
1. Notice to Proceed (N.T.P)			
2. Time Specified in Original Contract for Substantial Completion (S.C.)			
3. Extension Granted by Change Orders (Days Between Original Contract S.C. and Final Contract S.C.)			
4. Total Days Allowable to Substantial completion (Add Lines 2 and 3)			
5. Project Substantially Completed as Certified by A/E (Total Days from N.T.P. through Date certified by A/E)			
6. Substantial Completion overrun (Subtract Line 4 from 5 and Enter Overrun. If line 5 less than 4 enter 0.)			@\$ <input type="text"/> Per Day=\$ <input type="text"/>
THE FINAL COMPLETION PHASE			
1. Time Specified in Contract, Between Substantial & Final Completion			
2. Extensions Granted by Change Orders (Days Between S.C.& Final Completion			
3. Total Days Allowable Between Substantial & Final Completion (Add Lines 1 & 2)			
4. Date Actually Completed and Total Days Between Actual S.C. & Date Certified by A/E as Actually being Finally Completed.			
5. Final Completion Overrun (Subtract Line 3 from 4 and Enter Overrun. If line 4 less than 3 enter 0.)			@\$ <input type="text"/> Per Day=\$ <input type="text"/>
TOTAL LIQUIDATED DAMAGES		

Project Director _____ Date _____

cc: DMS Contracts, Project Director, Architect/Engineer, Contractor, Client Agency

DMS Form AE11 Revised 4/07

FORM on website: http://dms.myflorida.com/business_operations/real_estate_development_management/building_construction/forms_and_documents

EXHIBIT G
(SAMPLE)

Columbia County, Florida Board of County Commissioners
OWNER'S CERTIFICATE OF PARTIAL PAYMENT

Contractor (Name and Address): _____

Request No: _____

For Period : _____

Contractor Fed. I.D. No: _____

Project No: _____

Architect-Engineer Name: _____

Project Name: _____

Base Contract Calendar Days:	0
Adjusted Days by Change Order:	0
Revised Contract Days:	0
Elapsed Days to Date:	0
Net Days Remaining:	0
Estimated Days Ahead (+) or Behind (-):	0

Approved Change Orders (Attach additional pages if required)			
CO#	\$ AMOUNT	CO#	\$ AMOUNT
001	\$0.00	011	\$0.00
002	\$0.00	012	\$0.00
003	\$0.00	013	\$0.00
004	\$0.00	014	\$0.00
005	\$0.00	015	\$0.00
006	\$0.00	016	\$0.00
007	\$0.00	017	\$0.00
008	\$0.00	018	\$0.00
009	\$0.00	019	\$0.00
010	\$0.00	020	\$0.00
Subtotal	\$0.00	Subtotal	\$0.00
Total Net Change Orders \$		0.00	

Original Contract Sum.....	\$	
Change Orders (Net).....	\$	0.00
Contract Sum To Date.....	\$	0.00
Completed To Date.....	\$	
Materials Stored.....	\$	
Completed & Stored.....	\$	0.00
Less Retainage ### %..	\$	
#	\$	
TOTAL.....	\$	0.00
Less Previous Certificates.....		
Balance To Finish.....	\$	0.00
THIS CERTIFICATE		
PAY THIS AMOUNT		\$ 0.00
Attached to this Certificate of Partial Payment the separate required Form CM05-"CM's Minority Business Enterprises Monthly Status Report of Partial Payment"		
TOTAL PAID THIS CERTIFICATE TO MBE:		\$0.00

CERTIFICATION BY THE CONTRACTOR: According to the best of my knowledge and belief, I certify that all items and amounts shown on the face of this Application are correct, that all work has been performed and material supplied in full accordance with the terms and conditions of the Contract, and that all materialmen, laborers and subcontractors, as defined in Chapter 713.01, Florida Statutes, have been paid the amounts due them out of any previous payments made to the contractor by the Owner. Further, I agree to promptly pay each materialmen, laborer and subcontractor, as defined in Chapter 713.01, Florida Statutes, upon receipt of payment from the Owner, out of the amount paid to me on, account of such materialman's laborer's or subcontractor's work, the amount to which said materialman, laborer and subcontractor is entitled, reflecting the percentage actually retained, if any, from payments to myself on account of such materialman's, laborer's and subcontractor's work.

CONTRACTOR _____ (Contractor must sign in the presence of a Notary) _____ (Type Name)

STATE OF _____
COUNTY OF _____ The foregoing instrument was acknowledged before me this _____ (date)

by _____ (name of officer or agent, title of officer or agent) _____ (name of corporation)

a _____ corporation, on behalf of the corporation. He/she is personally known to me or has produced _____
(state or place of incorporation) _____ as identification. _____
(type of identification)

(Signature of Notary)
(Name typed printed or stamped)

CERTIFICATION BY THE ARCHITECT- ENGINEER: I certify that I have checked and verified this Progress Payment Application; that to the best of my knowledge and belief, the above application is a true statement of the value of the work performed and the materials suitable stored on the site; that all work and materials included in this Certificate have been inspected by me or by my authorized assistants; that all work has been performed and material supplied in full accordance with the terms of this Contract; and I approved for payment the amount noted above.

IEWED AND RECOMMENDED FOR PAYMENT:

Architect-Engineer _____

Date: _____

APPROVED FOR SERVICES, PERFORMED AS STATED BY:

Per CFO Memorandum No. 01 (2012-2013) dated July 26, 2012, Building Construction is exempt from Contract Summary Form requirements. **CERTIFICATION STATEMENT:** "I _____ certify that I am the Contract Manager and the provided information is true and correct; the goods and services have been satisfactorily received and payment is now due. I understand that the office of the State Chief Financial Officer reserves the right to require additional documentation and/or to conduct periodic post-audits of any agreements."

Owner's Project Director _____
DMS Form CM03 Revised 5/2013

Date: _____

EXHIBIT H
(SAMPLE)
 Columbia County, Florida Board of County Commissioners
FINAL PAY REQUEST CHECKLIST

BONDED	NON BONDED	ITEMS TO BE SUBMITTED WITH GENERAL CONTRACTOR'S REQUEST FOR FINAL PAYMENT
_____		Form CM02 or DMS Form 88-402BC RUSH Contractor's Payment Routing Transmittal
	_____	Form CM03 (Rev 3/07) Pay Request (4 copies with original signatures and original seals, noted as Final)
		Final Schedule of Contract Values
		Consent of Surety to make Final Payment (signed and sealed)
		Power of Attorney from Surety for Release of Final Payment (signed and sealed and dated same as Consent of Surety)
_____		Certificate of Contract Completion
_____		a. Form CM07 (Rev 3/07) Contractors Affidavit of Contract Completion (original plus three copies)
_____		b. Form AE11 (Rev 4/07) Certificate of Contract Completion completed by A/E (original plus three copies)
		Notice of Release of Lien from each trade contractor who has filed Notices to Owner
		Contractor's Guarantee of Construction for one year from the date of substantial completion.
	_____	Copy of the approval by the A/E and the Transmittal to the State Agency of manuals, shop drawings, as-builts (one set of sepias, two sets of prints), brochures, warranties, and List of Trade contractors, with telephone numbers and addresses.
	_____	Verification that State Agency personnel have been trained in the operation of their new equipment for each system: HVAC, controls, fire alarm, etc. Submit attendance lists
	_____	Fully executed Roof Warranty (if applicable) in the name of the State or Using Agency for whom the project is being constructed.
	_____	Other special warranties as required by specifications, in the name of the State or using Agency for whom the project is being constructed.
		Certificate of Occupancy from Building Permit Authority.
		Form AE14 Certificate of Specification No Prohibited Hazardous Materials

Project Number _____

Project Name & Location _____

Project Director's Signature _____

DMS Form AE10 Revised /07

Form on DMS website:
http://dms.myflorida.com/business_operations/real_estate_development_management/building_construction/forms_and_documents

Exhibit I

CONSTRUCTION MANAGER'S STATUS REPORT OF MINORITY & DISABLED VETERANS BUSINESS ENTERPRISE

Contractor (Company Name, Street Address, City & Zip Code)

DMS Project Number

DMS Project Name

Contract Amount

\$0.00

MBE Participation Amount:

MBE Percentage

\$0.00

DV Participation Amount:

DV Percentage

\$0.00

Contractor's RUSH Partial Payment #

0

Date
mmm dd, yyyy

MINORITY BUSINESS ENTERPRISE (MBE)

* Include consultants, sub-consultants, surveyors, soils testing companies, blueprint shops, travel agents, etc. who provide services on this project.

* Minority Business Enterprise	Description	** MBE Status	State Certified MBE (Yes or No)	MBE Contract \$ Amount	\$ Amount this Invoice	Total Paid	Balance Due	Project Type (State or Agency)
							\$ -	
							\$ -	
					\$ -	\$ -	\$ -	
TOTALS				\$ -	\$ -	\$ -	\$ -	
							\$ -	

** **Certified MBE:** H - African American I - Hispanic J - Asian/Hawaiian K - Native American M - American Women W - Service-Disabled Veteran Business

Non-Certified MBE: N - African American O - Hispanic P - Asian/Hawaiian Q - Native American R - American Women Y - Service-Disabled Veteran Business

SERVICE DISABLED VETERANS (DV) BUSINESS ENTERPRISE

* Include consultants, sub-consultants, surveyors, soils testing companies, blueprint shops, travel agents, etc. who provide services on this project.

* Service Disabled Veteran's Business Enterprise	Description	Certified DV Business "W" (Yes or No)	Non-Certified DV Business "Y" (Yes or No)	DV Contract \$ Amount	\$ Amount this Invoice	Total Paid	Balance Due	Project Type (Local Government, Government or State)
					\$ -	\$ -	\$ -	
				\$ -	\$ -	\$ -	\$ -	
				\$ -	\$ -	\$ -	\$ -	
TOTALS				\$ -	\$ -	\$ -	\$ -	
							\$ -	

INCLUDE THIS FORM WITH DMS FORM CM03

DMS Form CM05 Revised 03-31-09

FORM on website: http://dms.myflorida.com/business_operations/real_estate_development_management/building_construction/forms_and_documents